

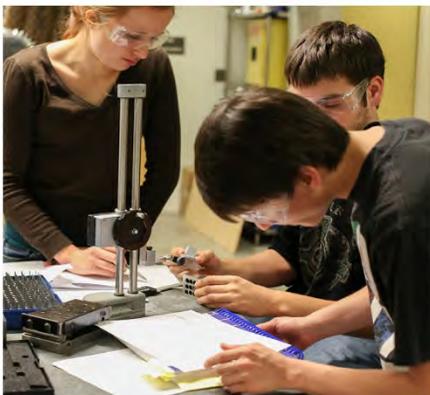


COLORADO SCHOOL OF MINES
EARTH • ENERGY • ENVIRONMENT

Chevron

Reporting Period July 1, 2017 – June 30, 2018

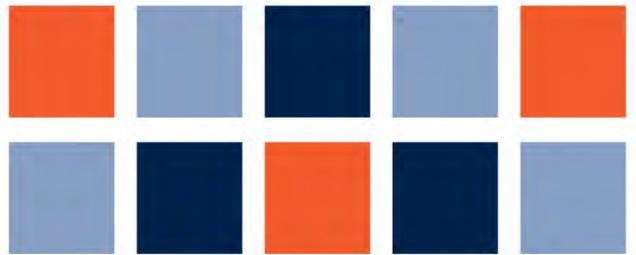
THE IMPACT OF YOUR GIVING



"The world needs leadership from our distinctive graduates, the innovations and knowledge we produce and the specialized expertise we offer. Your support provides a transformative impact on our students' lives, society and the future of Mines. With your help, when we celebrate our school's 150th anniversary in 2024, Mines will be well-positioned for another 150 years of success. Thank you!"

- Paul C. Johnson, President, Colorado School of Mines

YOUR GIFT IN ACTION



Department of Mechanical Engineering

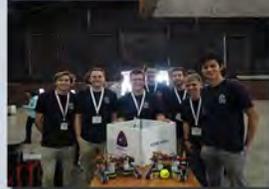
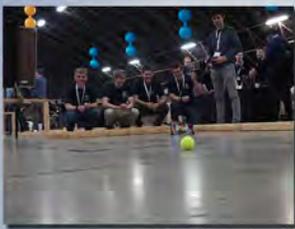
Dr. John R. Berger, Head of Department

American Society of Mechanical Engineering (ASME)

Approximately \$8,560 in funds were used to support the Mines' ASME Student Chapter activities, including:

- Mines Chapter t-shirt purchase and screen-printing costs
- Supplies for monthly Student Chapter meetings
- Travel expenses for 7 students to attend and compete in the ASME E-Fest West student design competition held in Pomona, California March 23-25, 2018. The E-Fest is a three-day, two-night regional event built around design, advanced manufacturing and robotics technologies. It enables engineering students to expand their knowledge, test and showcase new skills and inspire innovation.
- Tools and equipment purchased for the Student Design Competition project for the ASME E-Fest West competition.
- Tools and equipment for the ASME student derby car competition.

ASME E-Fest West Student Design Competition Congratulations Semi-Finalists!



A team from the Mines ASME chapter competed in the E-Fest West Student Design Competition March 23-25, 2018 in Pomona, California. The team designed and built a robot soccer player. The Mines team built the fastest robot in the game, but competition was fierce. The team advanced to semi-finals, but was knocked out in the scramble.

Congrats to team members Michael English, Nicholas Sperger, Matthew Pollmiller, Joe Johnson, Erick Gomez, Jack Garner, and John Wiens.



MECHANICAL ENGINEERING
COLORADO SCHOOL OF MINES



COLORADO SCHOOL OF MINES
FOUNDATION

1812 Illinois Street, Golden CO 80401
giving.mines.edu

2018 SCHOLARSHIP ENDOWMENT REPORT

<<Name>>
<<Address>>
<<City, St Zip>>

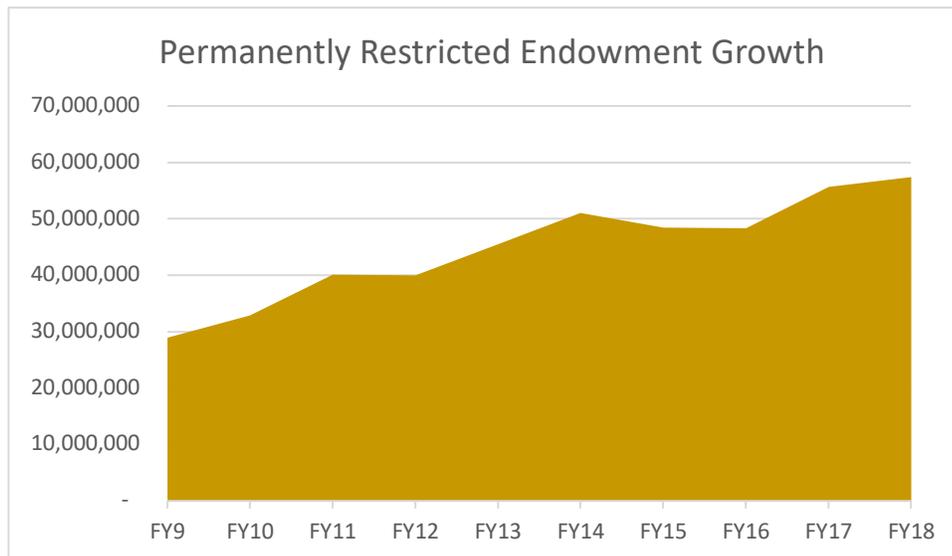
January 22, 2019

Dear <<salutation>>,

Thank you for your support of the <<scholarship>> at The College of Idaho. Your support continues to be critical for our students. Nearly all of our students receive scholarship aid each year with an average annual award of \$16,000 per student. Each of the individual endowment accounts play a role in helping to fund our outstanding students so they can have an exceptional experience at The College of Idaho.

New this school year, we will be having a luncheon with scholarship donors and students who were awarded scholarship funds. This luncheon will be on campus April 4th from 11:30 to 1:00 in Simplot south.

As you can see from the chart below, our restricted endowment has continued to grow year after year thanks to people like you who believe in the quality education the College delivers. These funds will always be there to provide students the needed financial support to receive the high-impact, face-to-face experiences for which The College of Idaho is known.



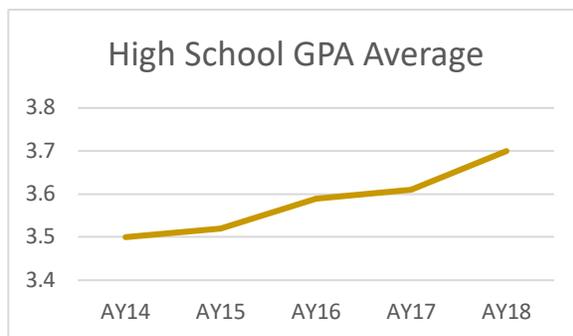
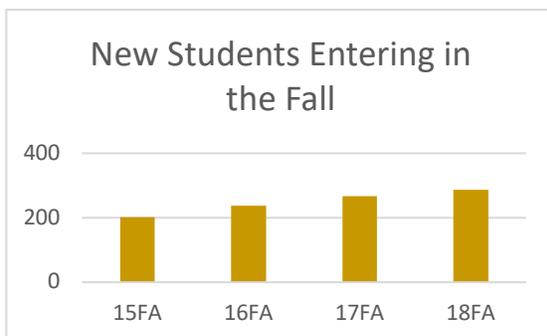
The College's total endowment balance was \$99,317,323 as of June 30, 2018. Your support is included in this total. Updated information for your endowment for the fiscal year is shown below.

Endowment Name: <<scholarship>>

Market Value at 10/31/18: \$<<market>>

Award for 2018-2019: \$<<award>>

As our College grows, so do the statistics of our students. Over the past several years, enrollment of new students and the Grade Point Averages earned by those students entering their freshman year have increased.



If you should have any questions or concerns about this report, please contact Heidi Rutledge Jewell, Supervisor of Advancement Services, at (208) 459-5017 or hjewell@collegeofidaho.edu or please feel free to contact me directly.

Thank you for your continued support of our students. Please know that your support makes a difference in a student's life every day.

Sincerely,

Jack Cafferty '97
Associate Vice President of College Relations

STATE YOUR PURPOSE

THE CAMPAIGN FOR COLORADO STATE UNIVERSITY

CAMPAIGN UPDATE

We are on a mission to raise \$1 billion by 2020, to ensure students can realize their dreams and impact the world through access to innovative and relevant academic programming, an incomparable student experience, extraordinary faculty and staff, research and new knowledge discovery to solve global challenges, and state-of-the-art working and learning environments.

PERCENTAGE TO GOAL:
(AS OF JUNE 30, 2018)

82%

MERIT-BASED
SCHOLARSHIPS

87%

NEED-BASED
SCHOLARSHIPS

34%

ENDOWED
POSITIONS

130%

RESEARCH

74%

FACILITIES

WITH GRATITUDE

2017-2018

We gratefully recognize our alumni and friends who gave more than \$150 million in cash, pledges, planned gifts, and gifts-in-kind, during the 2017-2018 fiscal year, to support CSU students, faculty, and programs. You, our donors, enable us to set the bar of excellence higher, each and every year, in education, teaching, and research and innovation. Your green and gold passions are creating a brighter future for CSU. Thank you for helping us achieve new milestones and accompanying us on the journey!

DEVELOPMENT OFFICES

College of Agricultural Sciences
(970) 491-0909

Department of Athletics
(970) 491-4666

College of Business
(970) 491-5158

Alumni Association
(970) 491-7941

Walter Scott, Jr. College of Engineering
(970) 491-5000

Morgan Library
(970) 491-2893

College of Health and Human Sciences
(970) 491-2797

**Student Affairs, Enrollment and Access,
and Provost Programs**
(970) 491-3403

College of Liberal Arts
(970) 491-4030

Warner College of Natural Resources
(970) 491-1902

College of Natural Sciences
(970) 491-0997

**College of Veterinary Medicine and
Biomedical Sciences**
(970) 491-3507

QUESTIONS?

Office of Donor Relations & Stewardship
(970) 491-7774 | Donor_Relations@Mail.Colostate.edu

Colorado State University

2017-2018

ENDOWMENT REPORT

2017-2018 REFLECTIONS

CLASS OF 2021
WELCOMED 33,413 STUDENTS, LARGEST
AND MOST DIVERSE FRESHMAN
CLASS IN CSU'S HISTORY

100 SCHOLARSHIP FUNDS ESTABLISHED
500 TOTAL SINCE THE BEGINNING OF
STATE YOUR PURPOSE CAMPAIGN

**\$6 MILLION BOHEMIAN FOUNDATION
GIFT CREATED BRYAN WILLSON
PRESIDENTIAL CHAIR.**
THE MOST PRESTIGIOUS CSU HONOR
AWARDED TO A FACULTY MEMBER

**CANVAS STADIUM, HOME OF THE
IRIS & MICHAEL SMITH ALUMNI
CENTER, CLASSROOMS, AND THE
COLLABORATIVE FOR STUDENT
ACHIEVEMENT, OPENED TO FANS
IN RECORD ATTENDANCE**

RANKED NO. 5
IN THE NATION AMONG PUBLIC
UNIVERSITIES IN *MILITARY TIMES'S*
ANNUAL "BEST FOR VETS"

**HISTORIC POWERHOUSE
ENERGY CAMPUS
CELEBRATED
25TH ANNIVERSARY**

UNVEILING OF THE NEW
STATE-OF-THE-ART TEACHING
BREWERY AT **RAMSKELLER**

40,462 ANIMALS
TREATED AT THE
JAMES L. VOSS VET
TEACHING HOSPITAL

CSU GENERATED MORE THAN
\$300 MILLION IN ANNUAL
RESEARCH EXPENDITURES

31,616 STUDENTS IMPACTED
BY LOVE YOUR STATE SUPPORT

GRAND OPENING OF THE NEW
BIOLOGY BUILDING AND THE NEW
CHEMISTRY RESEARCH BUILDING

LAUNCHED **WOMEN & PHILANTHROPY**,
A NEW INITIATIVE TO CELEBRATE AND
ELEVATE THE POWER OF WOMEN'S
PHILANTHROPY AT CSU AND BEYOND

**HEALTH AND
MEDICAL CENTER**
OPENED TO STUDENTS
AND THE PUBLIC

STATE YOUR PURPOSE

THE CAMPAIGN FOR COLORADO STATE UNIVERSITY

COLORADO STATE UNIVERSITY FOUNDATION

410 University Services Center | Fort Collins, Colorado 80523 | Phone (970) 491-7135

INVESTMENT SUMMARY FY18

Colorado State University Foundation is responsible for receiving, managing, and investing gift funds on behalf of Colorado State University. We are pleased to report our investment return of **7.1 percent** for the fiscal year ended June 30, 2018, and to provide you with the following information on our portfolio.

TOTAL INVESTED ASSETS AS OF 6/30/18	\$488,769,000		
TOTAL INVESTED ASSETS AS OF 6/30/17	\$493,165,000		
	1 YEAR	5 YEAR	10 YEAR
CSUF TOTAL RETURN	7.10%	6.42%	5.78%
BLENDED INDEX RETURN*	8.44%	8.67%	6.76%

*(50% S&P 500; 20% MSCI EAFE; 30% Barclays US Aggregate – this represents a benchmark comparison to the CSUF portfolio)

Despite solid investment returns and fundraising results, unusually high draws on expendable funds for large capital development projects and other programs resulted in a decline in CSUF's total invested assets.

Measuring and comparing performance for longer periods of time is an appropriate measure of CSUF's success in fulfilling its mission of endowment management. While the Blended Index Return is reported with the CSUF Total Return for comparison purposes, the composition of the CSUF portfolio and the Blended Index differ. Strong performance of the S&P 500 over the last 10 years has attributed to the Blended Index Return outpacing CSUF Total Return (note, the Blended Index includes 50 percent S&P 500). CSUF's portfolio includes other strategies that are not part of the underlying indices comprising the Blended Index Return.

As is typical of such strategies, investment returns generally underperform in up markets, but provide a level of security during down markets, and rewards are expected to be reaped over the long term. CSUF's 10-year average return is comparable to other education endowments, foundations, and nonprofit organizations.

We continue our very thoughtful and deliberate approach to asset allocation and manager selection. Although the current market environment presents challenges, we remain cautiously optimistic for continued positive results.

"The generosity and vision of our donors help Colorado State reach new heights, break new ground in teaching and research, and create an even better environment for learning and discovery."

TONY FRANK, PRESIDENT

"Your thoughtful generosity continues to ignite opportunities and inspire excellence in countless ways. Our sincere gratitude for ensuring that our students and programs have the bright future they deserve."

KIM TOBIN, VICE PRESIDENT
FOR UNIVERSITY ADVANCEMENT



A LIFETIME *of* ACCOMPLISHMENTS
JAMES C. KENNEDY



Please accept this book of reflections as a token of our appreciation for your support and dedication, from all your friends at Colorado State University.





HONORARY
DEGREE AND
CEREMONY



Honorary Degree

James C. Kennedy

Doctor of Humane Letters, Honoris Causa

Celebratory Luncheon

Friday, May 11 | 12:30 p.m.

Room 300

Lory Student Center | Fort Collins, Colo.



**Colorado
State**
University

Honorary Degree

James C. Kennedy

Doctor of Humane Letters, Honoris Causa

Menu

Salad

Red romaine with smoked trout
goat gouda cheese and herbed croutons
with House Caesar dressing

Entrée

Elk tenderloin with stout-blackberry sauce

Served with sweet potato puree
and baby patty pan squash

Dessert

Chocolate lava cake



Colorado State University

WARNER COLLEGE OF Natural Resources



Office of the Dean
101 Natural Resources Bldg
Fort Collins, Colorado, 80523-1401
Phone: (970) 491-6675
www.warnercnr.colostate.edu

October 18, 2016

It is with great pleasure that I nominate James C. Kennedy for an honorary doctoral degree from Colorado State University. Mr. Kennedy has emerged as one of Warner College's most staunch supporters and friends and is highly deserving of this honor.

We first began to engage Mr. Kennedy due to his deep interests in wildlife management and conservation. Through his personal giving and foundation, he endowed the Barbara Anthony Cox Chair in Wildlife Conservation in the Department of Fish, Wildlife and Conservation Biology in honor of his mother.

That chair, currently held by world-renown conservation biologist Dr. Joel Berger, has made tremendous impacts on our programs and the field of conservation biology through his innovative approaches to research and outreach throughout the world. The endowment created this important faculty position and includes support for graduate fellowships.

Mr. Kennedy didn't stop his engagement with the College there. We were quite pleased that he recently funded a proposal to endow a major program focused on Wetlands and Waterfowl Conservation, one of four bearing his legacy throughout the country. We expect to attract a national leader in the field and reinvigorate a traditionally robust emphasis in the FWCB department while elevating the College as a national leader in teaching, research and outreach in this highly important area of conservation.

Clearly, Mr. Kennedy is devoted to his passions for wildlife, waterfowl, and their habitats. Prior to his visit to campus we knew him as an avid member and proponent of conservation groups such as Ducks Unlimited and the Wetlands America Trust where he served as president for sixteen years. During our time together, it became clear that Mr. Kennedy's interests were not solely as a sportsman but as an educator, biologist and conservationist. As such, he actively seeks out the latest research to drive the management of his lands. When chatting with students, he lit up when they described innovations in fish ladders and nesting boxes. He pressed them for details about increasing these tools effectiveness so he could enhance fisheries and wildlife habitat on his ranches. He's truly dedicated to conservation and ensuring new generations emerge from Natural Resources programs equal to the challenges managing natural resources in a changing world.

That dedication, passion, and commitment mirrors our College's identity so well, and it is fitting that we accept Mr. Kennedy into our community by conferring upon him a doctorate from Colorado State University.

Sincerely,

A handwritten signature in blue ink, appearing to read "John P. Hayes".

John P. Hayes
Dean, Warner College of Natural Resources



Mr. James C. Kennedy Honorary Degree Nomination Packet Letter of Endorsement

October 10, 2016

Members of the Honorary Degree Committee
Hand Delivery to Brett Anderson, Vice President for Advancement

Dear Members of the Honorary Degree Committee,

It is my privilege to nominate Mr. James C. Kennedy to receive an honorary degree from Colorado State University in the spring of 2017.

Mr. Kennedy's influence holds no bounds. Throughout his lifetime, he has served as a pillar of industry, growing a legacy business started by his grandfather into a multi-billion dollar conglomerate. Today, he is doing the same with his philanthropic strategies. Not only is he transforming education and healthcare, he is also making an indelible impact on land conservation that will benefit generations many years from today.

At Colorado State University, Mr. Kennedy has been benefactor to several areas of campus and a client and contributor to the college. His generosity has benefited the Orthopaedic Research Center with its research and scientific advances. His connection to our college is a legacy that began with his mother, Barbara Cox Anthony, who created endowments in both our equine orthopaedics and cancer centers. His continuing influence is remarkable.

Mr. Kennedy exemplifies the values of the Honorary Degree. Thank you for your consideration of his nomination for the spring graduation ceremonies. It's an honor he richly deserves and one that acknowledges the importance of his legacy at Colorado State.

Sincerely,

A handwritten signature in blue ink, appearing to read "Mark Stetter".

Mark Stetter, DVM, DACZM
Dean, College of Veterinary Medicine and Biomedical Sciences







Veterinary Medical Center
Orthopaedic Research Center
College of Veterinary Medicine and Biomedical Sciences
300 West Drake Road, Campus Delivery 1678
Fort Collins, Colorado 80523-678
(970) 491-4165
Fax: (970) 491-4118
www.equineortho.colostate.edu

October 14, 2016

Members of the Honorary Degree Committee
Hand Delivery to Brett Anderson, Vice President for Advancement

Dear Members of the Honorary Degree Committee,

It is with great pleasure that I write this letter of endorsement for Mr. James C. Kennedy to receive an honorary degree in May of 2017. I have known Jim since 2002, and I have been continually impressed at his influence on education and conservation of lands. He is an outstanding individual, and I heartily recommend him for this honor.

Jim and I became acquainted in 2002 after his mother had become a major donor to the Orthopaedic Research Center and the Animal Cancer Center. Mrs. Cox Anthony had initially given \$600,000 towards the new Gail Holmes Equine Orthopaedic Research Center, and then endowed the 1st and 2nd University Endowed Chairs at Colorado State, namely the Barbara Cox Anthony University Chair in Orthopaedic Research and the Barbara Cox Anthony University Chair in Oncology (\$3 million each.) It was a great boost to both of these programs. Jim then sent me a thought he had written on his close friend Chip Allen who was killed in a plane crash and whose daughter, Ann Allen, was in Veterinary school at CSU and working for me at the Orthopaedic Research Center at the time. Jim and I met a few years after that face-to-face at Ann's wedding in Atlanta (Jim had become her surrogate father.) The great friendship I had with his mother extended to him. Jim and I have become good friends in that time and he has continued to support the ORC after his mother's passing.

Jim has also been a client of our Sports Medicine and Rehabilitation section at the Veterinary Teaching Hospital. An avid hunter, Jim called me and then sent his dog Johnson down to Colorado State and I had Dr. Felix Duerr do surgery for repair of his anterior cruciate ligament. Subsequently, Johnson entered our newly established rehabilitation program and that has continued after the dog was flown back to Atlanta.

During this time it became obvious to me how important his hunting dog was and how close a companion he was. We received a photo from him with Johnson and ducks after a hunting day.

The Orthopaedic Research Center has been a beneficiary of his foundation's generosity and as well as that of his mother's. With their support over the years we have been able to accomplish a great deal. Subsequent to his mother's passing, a legacy gift was shared between the Orthopaedic Research Center and the Animal Cancer Center which enabled us to renovate and reroof the ORC laboratories. He also made a significant contribution to me when we needed operating funds at the time the 2008 recession greatly depleted the corpus of our endowed chairs.

We have been humbled and delighted by his generosity. Not only does it carry forward the legacy of the Cox and Kennedy families, it also helps us to fund critical research. The Orthopaedic Research Center would not be where it is today without the support of private giving, and our advances these past 32 years have been remarkable as a result.

I hope the committee will agree that Jim is worthy of this honor. Thank you for time and consideration.

Sincerely,

C. Wayne McIlwraith, BVSc, PhD
University Distinguished Professor
Barbara Cox Anthony University Chair in Orthopaedics
Founding Director, Orthopaedic Research Center

CWM: pcj



Colorado State University

COLLEGE OF VETERINARY MEDICINE
AND BIOMEDICAL SCIENCES

HELPING ANIMALS, PEOPLE, AND THE PLANET

June 12, 2018

James Kennedy
Chairman
Cox Enterprises

Dear Jim,

We are thrilled that you accepted an honorary degree from our proud and grateful University. Dr. McIlwraith, Dr. Thamm, and I were honored to raise a glass in recognition of your professional accomplishments and many contributions to CSU. Your family's impact on the College of Veterinary Medicine and Biomedical Sciences has truly been transformational.

Beginning with your mother's generous support in 1998, and your continued investment in our programs, faculty, and infrastructure, we have advanced our ground-breaking orthopaedic research efforts. We are thankful for your partnership which ensures that we will continue curing diseases, saving lives, and empowering the next generation of leaders to change the world.

On behalf of our students, faculty, staff, and alumni, I congratulate you on this most deserved recognition. Thank you for the good you do in the world and here at Colorado State University. We are forever grateful for your friendship.

Sincerely,

Mark Stetter, DVM, Dipl. ACZM
Dean

1601 Campus Delivery | Fort Collins, Colorado 80523-1601 | (970) 491-7051 | fax: (970) 491-2250
cvmbms@colostate.edu | <http://csu-cvmbms.colostate.edu>

WARNER COLLEGE OF NATURAL RESOURCES

1401 Campus Delivery
Fort Collins, Colorado, 80523-1401

Dr. Kennedy,

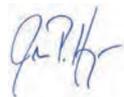
I have always loved commencement ceremonies because they represent such a wonderful celebration of people's hard work, determination, and accomplishment. And while I love all of our commencements, this past May will stand out in my mind for years to come because we were able to honor you with an honorary doctorate in recognition of your accomplishments and commitment to support conservation and management of wetlands and waterfowl.

Your tremendous impact in wildlife and habitat conservation coupled with your incredible generosity through your philanthropy is impressive. Your gift enabling us to establish an endowed program in wetland and waterfowl conservation program will catalyze significant effort throughout the central flyway, will link to and build on national efforts in this arena, and will make meaningful contributions to the education and career paths of many students and future professionals.

I have no doubt that the people trained through this program will go on to make positive impacts on conservation and management of wetlands and waterfowl throughout the world. Your gift is truly a transformative one, and the positive impacts of your contribution will continue to help shape our field and profession for decades to come.

It is difficult to put into words the impacts that your philanthropy will have on our programs, students, and the state of wetlands and waterfowl throughout the region, but please know that we are ever grateful for your generous and gracious support. Whenever we have the chance to interact, I am struck by your thoughtful interest in the science that supports wildlife and their habitats and by your passion for students and their success. It has been a real pleasure to get to know you better, and I look forward to continued engagement in the years to come.

Thank you again,



John P. Hayes
Dean
Warner College of Natural Resources





James C. Kennedy Honorary Degree Presentation

An honorary degree is among the highest honors a university can bestow, and thus is reserved for those who have achieved extraordinary distinction and who have contributed in very significant ways to the betterment of our world and our institution.

The man we honor today embodies this distinction through his business achievements, community service, and philanthropy at Colorado State University and beyond. He is an avid conservationist whose passion has led him to become a national leader in sustainability and land conservation. He is also a visionary philanthropist who, along with his family, has helped to transform programs in both our College of Veterinary Medicine and Biomedical Sciences and the Warner College of Natural Resources.

James C. Kennedy is the chairman and CEO of Cox Enterprises, one of the nation's most successful and respected communications companies. As a philanthropist, he has been a champion of education and research at universities including Colorado State, where he has supported the Conservational Leadership Through Learning master's degree program, the Barbara Cox Anthony University Chair in Wildlife Conservation, and the James C. Kennedy Program in Wetlands and Waterfowl Conservation. He and his family, namely his mother Barbara Cox Anthony, have also been generous supporters of Dr. Wayne McIlwraith's orthopaedic research and our faculty in the College of Veterinary Medicine and Biomedical Sciences. In his support for all these areas, he has helped us attract world-leading faculty, advanced critical research and outreach, and created important opportunities for undergraduate, graduate, and postdoctoral students.

Mr. Kennedy's contributions reach far beyond philanthropy. He has created a powerful corporate model of sustainability for Cox Enterprises, with goals to have zero landfill waste by 2024 and to become carbon and water neutral by 2044. Since launching the Cox Conserves program in 2007, the company has invested more than \$100M in sustainability and conservation through operational improvements and grants to support environmental non-profits.

He has also been a leader in service, contributing his time generously in support of some of our country's leading conservation organizations. He has served on the boards of The Nature Conservancy and Ducks Unlimited and as president of the Wetlands America Trust Inc. He is also the largest private donor to the Atlanta BeltLine, a redevelopment project for one of the nation's largest rails-to-trails programs.

His contributions and accomplishments in support of a healthier more sustainable world are too vast, far-reaching, numerous to recount here, so I will simply say, in summary, that James Kennedy is a remarkable humanitarian, a visionary, and a true hero in the world of environmental conservation.

His impact on our university and higher education has been enormous. His impact on our planet has been even greater still.

And so, Jim Kennedy,

- For your contributions to the advancement of wildlife, waterfowl, and wetlands conservation and education;
- For your advancement of research with powerful potential to transform human and animal care;
- For your dedication to preparing future generations of research and conservation leaders;
- For your extraordinary and generous legacy of philanthropy in support of a healthier, more compassionate, and more sustainable world;
- And for the example you've set as an ethical, engaged, innovative, and accomplished business leader;
- By the power vested in me by the Colorado State University Board of Governors, I confer on you the Colorado State University degree, Doctor of Humane Letters, Honoris Causa, with all of its rights privileges and responsibilities.

Congratulations!

Presented to James C. Kennedy by President Tony Frank on May 11, 2018





YOUR IMPACT



Fish, Wildlife, and Conservation Biology
Warner College of Natural Resources
1474 Campus Delivery
Fort Collins, Colorado, 80523-1474
Dept. Office: 970-491-5020
Fax: 970-491-5091
<http://warmercnr.colostate.edu/fwcb>

31 May 2018

Dear Dr. Kennedy,

I am so very honored to comment on your honorary doctorate. First, I want to send a huge CONGRATULATIONS!!! Doctorate degrees are granted to those who have made a significant contribution to a field. In the arena of wetland and waterfowl conservation, few have made a mark as significant as yours. Second, I also want to say THANK YOU!!! for your generous contributions to CSU that will significantly impact the careers of students for many years to come.

Critical aspects of an honorary doctorate are related to knowledge, discovery, and the transfer of knowledge to others. For many years, you have generously supported science-based conservation of waterfowl and their habitats. But as you are well aware, there has been a 44% decline in university programs that provide students with training needed to implement and develop science-based management of continental waterfowl populations (Kaminski 2002, 2013; Wildlife Society Bulletin and The Wildlife Professional, respectively). As stated more eloquently by my colleague Dr. John Eadie (Dennis G. Raveling Endowed Chair in Waterfowl Biology, UC Davis), "Who Will Mind the Marsh" in the future? Jim, with your generous establishment of the Endowed Chair in Wetland and Waterfowl Conservation at CSU and sister programs at Mississippi State University, Clemson University, and the University of Wisconsin Stevens Point, you have guaranteed the perpetual existence of a diverse, talented, and educated professional workforce that will Mind the Marshes across flyways for years to come. In fact, these programs will prepare future professionals to do much more than simply mind the marsh; they will tackle the challenges of the future and maintain an abundance of waterfowl and their habitats they share with a plethora of flora and fauna. The same wetland habitats that support humanity by providing clean water, dissipating floods, and saving lives.

Your impact on education goes beyond the universities at which you have established endowed positions; others are becoming attracted to the field of dreams you have built, and the momentum will carry across the continent if not the world. The future outlook on wetland and waterfowl conservation is indeed much brighter than it was just a few years ago because of your vision and philanthropy. To paraphrase Aldo Leopold, students from your endowed programs will help educate a future populace that does not treat clean water as a commodity to fight over, but a respected resource that sustains both waterfowl and humanity...a resource nurtured by wetlands that we develop a deep affection for as young boys and girls by sharing a day in the marsh pursuing fowl with our parents and friends.

So, thank you, Jim. And congratulations! I, like many, chose to get a Ph.D. and become a professor because we want to make a difference. This honorary doctorate recognizes you for the same – indeed, you are a man of vision, a man of action, and an inspiration to all. Your philanthropy to CSU has allowed me to pursue my dream job, and I'm excited to help spread your vision and impact into the future and across the land.

With deepest gratitude and heartiest congratulations,



Dr. David Koons





Kelsey Navarre



Dear Mr. Kennedy,

Thank you for establishing the Endowed Chair of Wetland and Waterfowl Conservation at Colorado State University. I appreciate your dedication to ensuring a future for waterfowl conservation that is based on science and education. Your generous gift will allow me to pursue my master's degree in Fish, Wildlife, and Conservation Biology and ultimately a career as a waterfowl biologist.

My interest in wetlands and waterfowl began while working with Black Brant in Baja California, Mexico. There I witnessed the importance of protecting coastal wetlands from development for wintering waterfowl. Following the brant to their breeding grounds in Alaska solidified my desire to research waterfowl and conserve the habitats they rely on. While working with waterbirds on agricultural lands in California's Central Valley, I learned the importance of working with multiple stakeholders to create habitat for migrating and wintering birds; a skill that will be invaluable in the future for protecting wetland-dependent species.

The insights I gained while working with waterfowl drove me to pursue a degree at CSU, studying the population dynamics of Lesser Scaup in Southwest Montana. My research aims to understand how wetland conditions influence Lesser Scaup birth and death rates, and in turn population growth rate. This will help inform the local management of this species of concern, as well as across their primary boreal breeding grounds where the habitat is surprisingly similar to my high elevation study site in Montana.

I feel honored to be a part of the well-respected program at CSU. And thanks to your donation, the skills I will gain will prepare me for becoming a leader in science-based conservation of wetlands and waterfowl. Thank you again for your dedication to education and conservation.

Sincerely,

Kelsey Navarre
M.S. Fish, Wildlife, and Conservation Biology, '19





BARBARA COX ANTHONY

Colorado State University succeeds because of generous donors such as Barbara Cox Anthony. Her passion for animals and unwavering support for the College of Veterinary Medicine and Biomedical Sciences has allowed CSU to attract, retain, and enable the best scientific minds to perform life-changing research that impacts our students, the University, and our world.



JAMES C. KENNEDY, BARBARA COX ANTHONY, AND TRAILSEND FOUNDATION

Colorado State University has many reasons to be grateful to you, Jim, and your mother, Barbara Cox Anthony, and the Trailsend Foundation for the life-changing support you've given to Dr. Wayne McIlwraith and the Gail Holmes Equine Orthopaedic Research Center. Your generous contributions have had a transformational impact on essential programs, faculty, and infrastructure initiatives that have advanced our ground-breaking orthopaedic research efforts.

“The fact is, I wouldn’t be here without the support of the Barbara Cox Anthony Chair. These funds have supported my position since the first day here at CSU. I owe everything I have accomplished in the last 13 years to the generosity of the Barbara Cox Anthony family.”

– DR. DOUGLAS THAMM



Dr. Douglas Thamm

Dr. Joel Berger



Joel Berger is the Barbara Cox Anthony Chair in Wildlife Conservation for CSU’s Fish, Wildlife, and Conservation Biology department. He is a world-renowned conservation biologist whose work spans the globe in the service of wildlife species both well-known and more esoteric. From conserving black rhinos in Namibia to pronghorn in the Western United States, Berger has been a strong voice for actionable conservation during his decades-long career.

“The creation of the Barbara Cox Anthony Chair and the additional generous donations from Mrs. Anthony were pivotal to the development of the Orthopaedic Research Center. We were able to hire Dr. David Frisbie in a tenure track faculty position, and Mrs. Anthony’s contributions have made it possible for us to expand our research facilities and capabilities, critical in our abilities to make significant orthopaedic advances.”

– DR. WAYNE MCILWRAITH



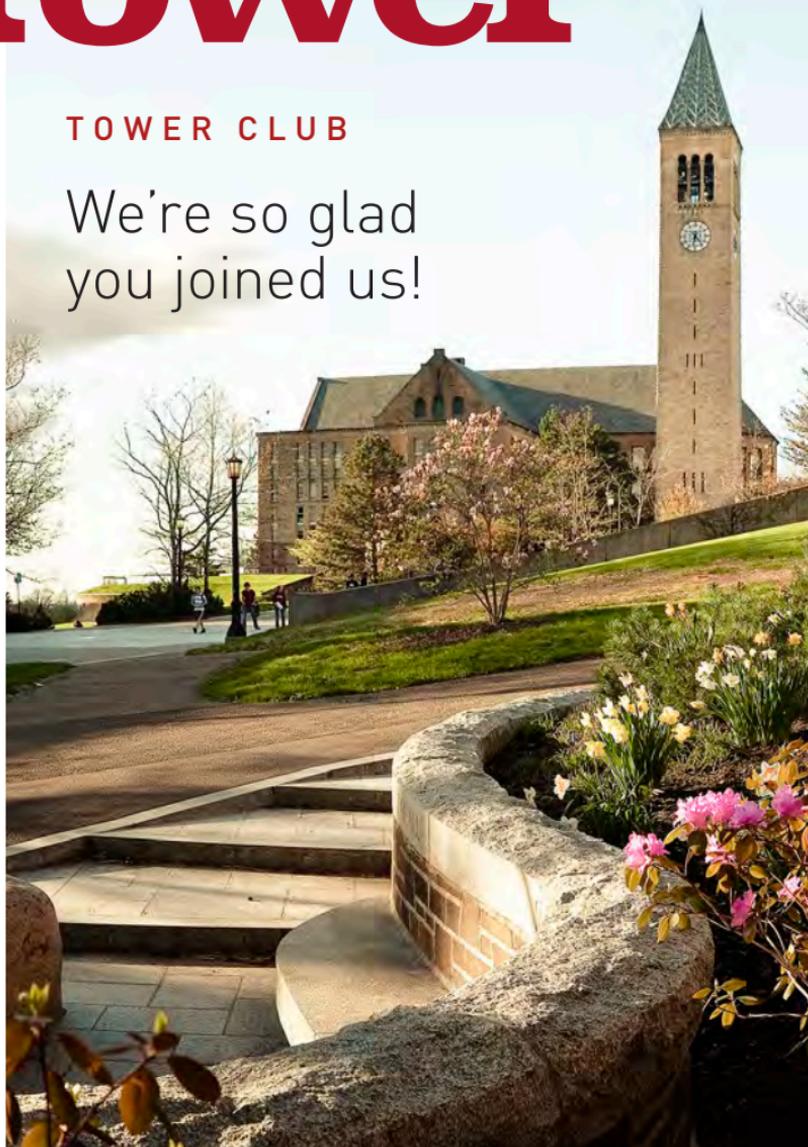
Dr. Wayne McIlwraith

Tower



TOWER CLUB

We're so glad
you joined us!



Because of you,

Cornell can be stronger, reach farther,
and transform more lives on campus
and beyond.

Being a part of the Tower Club means
you are a pacesetter and champion for
Cornell—part of a community of alumni,
parents, and friends who understand
the impact of philanthropy across our
university. Your leadership gift drives
forward learning, discovery, and
engagement that are essential for a
better world.

Thank you for your confidence in
Cornell's mission.

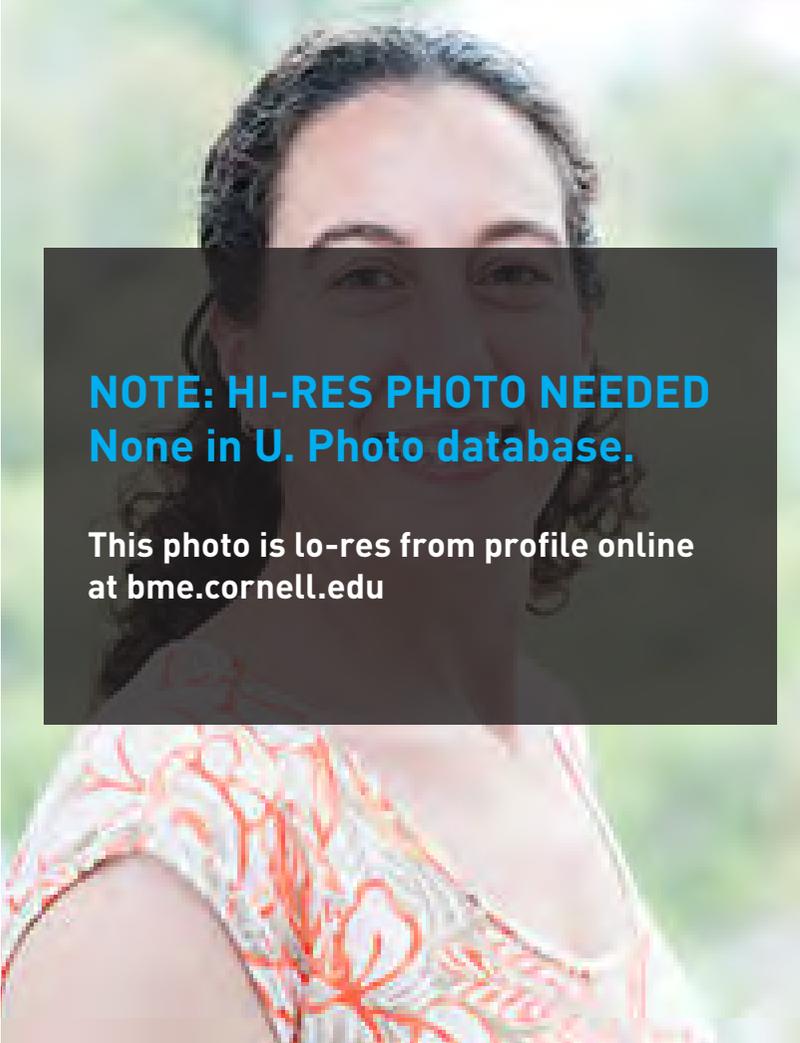
—Chair's name and title



A scholarship gave **Sofia Villacreses '19** a shot at Cornell after emigrating from Ecuador at age 11 with her mother and excelling at school. The aspiring civil engineer dreams of using her skills to benefit the environment, with an interest in coastal engineering. Villacreses says she is grateful for donors who have made her Cornell education a reality.

“Your kindness has enabled me to expand my horizons and ascend to new heights as a person,” she said.

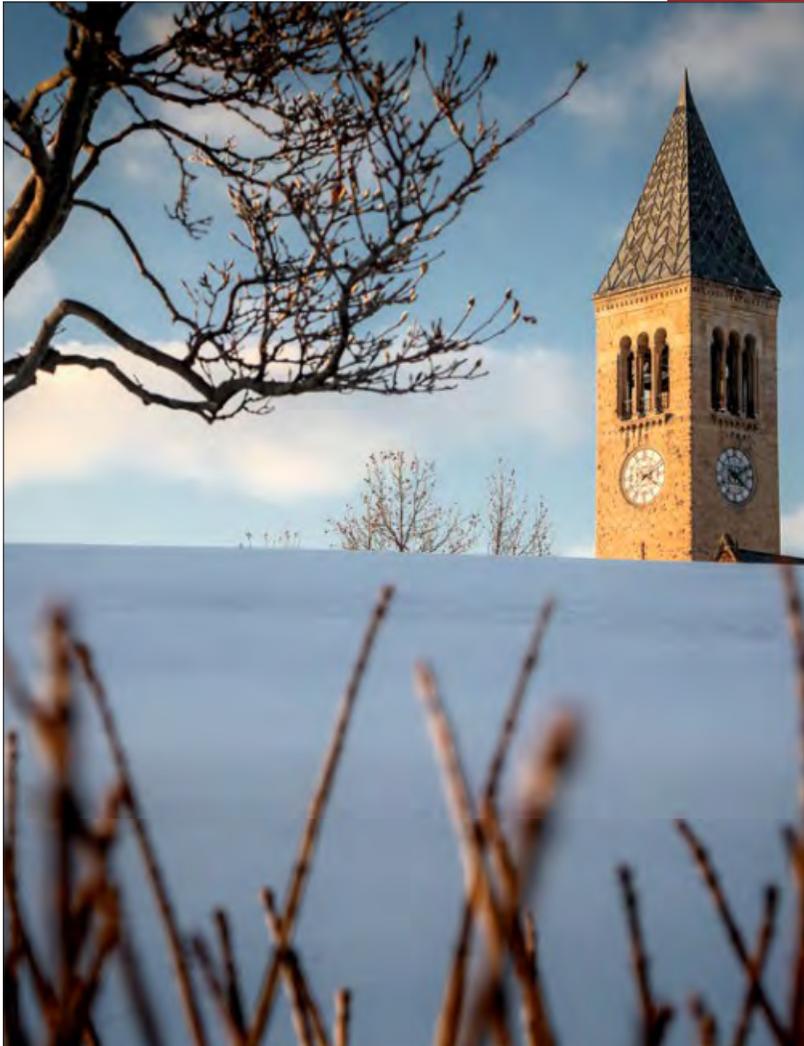




**NOTE: HI-RES PHOTO NEEDED
None in U. Photo database.**

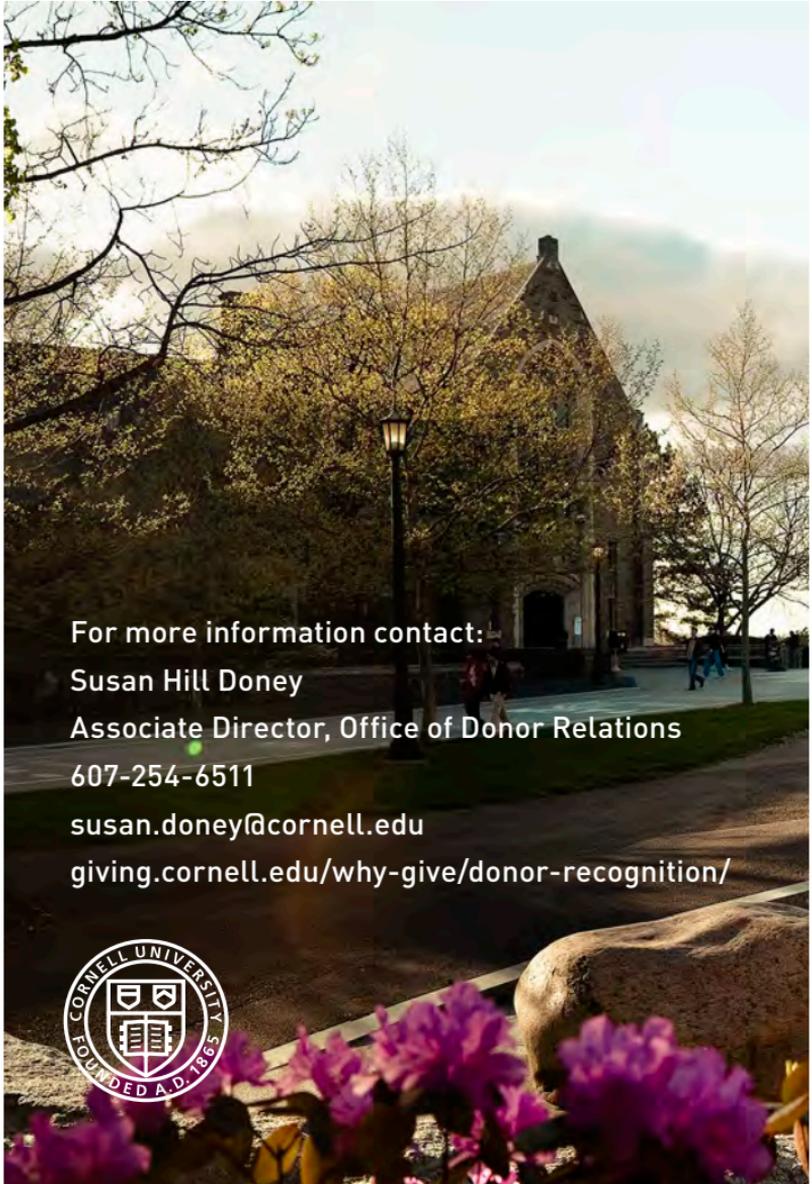
**This photo is lo-res from profile online
at bme.cornell.edu**

Assistant professor **Ilana Brito** was named a Young Scientist 2018—one of 50 scientists under the age of 40—by the World Economic Forum. The Mong Family Sesquicentennial Faculty Fellow in biomedical engineering, is developing technology that can track the movement of antibiotic resistance genes between bacteria to understand how our behaviors and health conditions affect the spread of antibiotic resistance. Her lab is also testing treatments that can be co-prescribed with antibiotics to thwart the spread of antibiotic resistance. A faculty fellowship established by donors makes her work possible.



Philanthropy makes a tangible difference by providing our students and faculty with a leading edge in education, research, and public engagement. By participating in the Tower Club, you greatly enhance our university.

—President Martha Pollack



For more information contact:

Susan Hill Doney

Associate Director, Office of Donor Relations

607-254-6511

susan.doney@cornell.edu

giving.cornell.edu/why-give/donor-recognition/



Tower

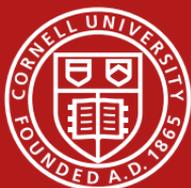
TOWER CLUB

EZRA CORNELL CIRCLE

FOUNDERS' CIRCLE

PRESIDENT'S CIRCLE

DEANS' CIRCLE



Dear [Name]:

Thank you for becoming a part of the Tower Club: [GIVING LEVEL], honoring you for making a significant impact on Cornell. Your leadership gift provides vital support of Cornell's mission and the important work of our students and faculty. You have our deepest gratitude for your support and commitment to Cornell.

Sincerely,

Name

Chair, The Tower Club

For more information contact:

Susan Hill Doney

Associate Director, Office of Donor Relations

607-254-6511

susan.doney@cornell.edu

giving.cornell.edu/why-give/donor-recognition/

Stewardship Report



Cornell University



Jason Koski/University Photography

You have our gratitude

Cornell is strengthened each year by the enormous support it receives from annual operations and endowment gifts provided by alumni, parents, and friends. It is my privilege, on behalf of Cornell, to express my deep gratitude for your investments here.

The university received \$512 million in new gifts and commitments from a record 79,000 donors in the fiscal year ending June 30, 2018. A special highlight was the record \$44.4 million in gifts to the Cornell Annual Funds.

Cornell's overall return on invested endowment for the fiscal year was 10.6 percent. Individual endowment funds provide essential, timeless, and permanent support for extraordinary Cornell faculty and students. The stories in this stewardship report illustrate only a handful of the thousands of endowment funds working every year to help the university fulfill its mission.

If you have any questions about the details in this report, please contact my Donor Relations colleague, Jani Ross, at 607-254-6142 or JMH265@cornell.edu.

We are grateful for your generosity.

Fred Van Sickle
Vice President
Alumni Affairs and Development



Robert Barker/University Photography

A scholarship from home opens a world of opportunities

Conor McCabe '18 grew up on a farm in West Linn, Oregon, 20 miles south of Portland. He helped his family raise pigs, cattle, pumpkins, and Christmas trees, and he was deeply involved in 4-H. His early interest in agriculture and life sciences led to an animal science major at the College of Agriculture and Life Sciences, where a world of opportunities opened up for him.

"I've studied the dairy industry in Italy. I've looked at climate change in southern Vietnam, in the Mekong Delta, and I've had the opportunity to preserve indigenous knowledge of the Penan in Malaysian Borneo," he said.

He has also been active in the Cornell University Dairy Science Club, the Block & Bridle Club, and CALS Ambassadors. As early as his first year at Cornell, McCabe attended meetings of the American Dairy Society and the American Society of Animal Science, some of the biggest meetings pertaining to livestock in the world.

He later augmented his studies through the Cornell Cooperative Extension program, working for one summer in St. Lawrence County, New York. Together with local farmers, he researched how management practices could reduce parasites and improve the health and performance of their animals.



Through the Dairy Fellows Program on campus, he traveled to Albany, Plattsburg, and other communities to give a first-hand look at innovations in the New York State dairy industry.

Experiences in leadership

McCabe's varied experiences, both on campus and off, made him a natural fit for a student-leadership role under Engaged Cornell.

Mike Bishop, director of student leadership in the Office of Engagement Initiatives, said McCabe was part of a "start-up" advisory group that helped shape the Certificate in Engaged Leadership curriculum in 2016. McCabe also served for two years as an Engaged Ambassador, one of ten students who facilitated dialogues, distributed resources, marketed the program, and mentored participants. Engaged Ambassadors also provide ongoing feedback that continues to shape the program.

McCabe said Bishop helped him develop professional leadership skills, and he credits another mentor, Mike Hoffmann, executive director of the Cornell Institute for Climate Smart Solutions, with providing formative off-campus learning experiences.

Photo credit: Kate Klein

Hoffman led the January 2017 climate change study that gave McCabe his learning opportunity in Vietnam. And, in March, Hoffman nominated McCabe to travel to Washington, DC, to advocate for increased federal funding of land-grant university extension programs—the same programs he benefited from growing up in Oregon and studying at Cornell.

Set up to come out ahead

McCabe's agricultural education began at home in Oregon. His subsequent journeys at Cornell, throughout New York State, and in far-flung parts of the world were aided by grants, including one funded by alumni back home—from the Cornell Club of Oregon. In fact, this and other need-based financial aid made Cornell more

affordable for McCabe than his state university.

"I'm reaping the benefits of academics, experiences, and affordability," he said. "Upon graduation, I'll have half the student loans I would have had. It's really setting me up to be that much farther ahead."

I'm reaping the benefits of academics, experiences, and affordability.

—Connor McCabe

McCabe's international research experiences, together with Cornell Extension projects in New York State and community engagement programs on campus, have inspired him to pursue a career in improving agricultural systems after graduation.

"I've been thinking about the role agriculture plays in development," said McCabe. "I want to have the opportunity through education to show people where agriculture can take them." ■



Conor McCabe '18 takes part in Dairy Day, a free event held twice a year by the Cornell University Dairy Science Club.

Robert Barker/University Photography

Promoting female faculty in the life sciences

Joan Poyner Schwartz '65 and Ronald Schwartz '65 met in organic chemistry lab at Cornell and graduated with degrees in chemistry, both going on to work as biomedical researchers at the National Institutes of Health.

“As a woman scientist, I personally saw how we struggled to keep up in an ‘old boy network,’” Joan said.

Recognizing that funding and career advancement opportunities often went to men, the couple has long supported women in the sciences, recently establishing the Schwartz Research Fund for Women in the Life Sciences at Cornell.

“We are grateful for the Schwartzs’ generosity and for their passion for funding faculty who are looking to take risks in innovative areas of research,” said Yael Levitte, associate vice provost for Faculty Development and Diversity. “Grants from the Schwartz Research Fund encourage new strands of research that help women researchers get outside funding; they are important for our ability to retain and promote women faculty in the sciences.”

In three years of awarding grants, the endowment fund established by the couple has already supported 10 faculty members.

In 2016, Natasza Kurpios, assistant professor of

molecular medicine in the College of Veterinary Medicine, and Susan Daniel, associate professor chemical and biomolecular engineering in the College of Engineering, each received \$12,500. The following year, the recipients were Margaret Bynoe, associate professor of immunology in the College of Veterinary Medicine; Carolyn Sevier, assistant professor of molecular medicine, also in the veterinary college; and

Olena Vatamaniuk, associate professor of crop and soil sciences in the College of Agriculture and Life Sciences. Each received awards of \$15,000.

In 2018, awards supported five recipients. Receiving a \$15,000 grant, Renata Ivanek PhD '08, associate professor of epidemiology in the College of Veterinary Medicine, will use the funds to continue her research on the foodborne pathogen *Listeria monocytogenes*.

Jeongmin Song, assistant professor of microbiology and immunology in the College of Veterinary Medicine, also received a \$15,000 grant to continue her research into why *Salmonella typhi*, the pathogen that causes typhoid fever, is so persistent and successful in people.

In addition, three faculty members received \$1,500 grants to support conference travel for graduate students in their labs, boosting the entire research ecosystem in the labs of women faculty members. ■

Grants from the Schwartz Research Fund ... are important for our ability to retain and promote women faculty in the sciences.

—Yael Levitte



Jason Koski/University Photography

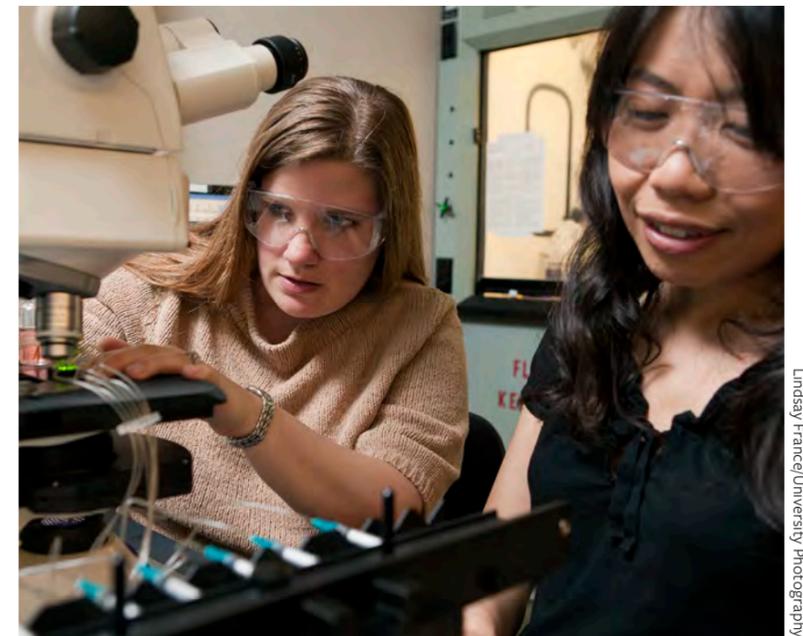


Photos provided

Top: Margaret Bynoe, associate professor of immunology at the College of Veterinary Medicine, pictured on the left.

Middle L to R: Joan Poyner Schwartz '65 and Ronald Schwartz '65, Renata Ivanek, PhD '08, Jeongmin Song.

Bottom: Susan Daniel, associate professor of chemical and biomolecular engineering, pictured on the left.



Lindsay France/University Photography

Endowment: A stable dynamo

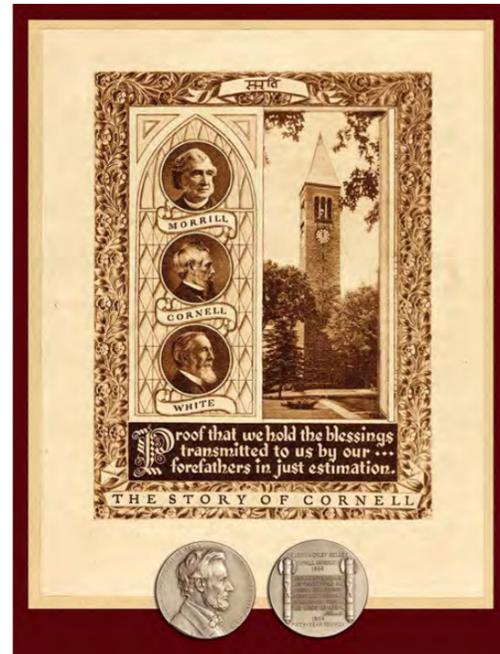
Income from invested funds has provided capital to build and sustain Cornell since its founding.

The Morrill Act of 1865 granted land to New York State for the establishment of a university. Ezra Cornell purchased the scrip for these parcels of land from the state and held it, knowing it would increase in value over time. His payment to New York State for the scrip, the revenue from the eventual sale of the land to others, and Cornell's additional outright gift of \$500,000 are the three sources of the university's original endowment.

Since then, many others have had the foresight and dedication to contribute to the endowment, and Cornell continues to employ investment strategy and time to grow its overall value. At Cornell, endowment funds must be held in perpetuity and the university may only spend a portion (as determined by the Board of Trustees) of the earnings from the investments. The solidity of permanence and the generative power of invested capital, makes endowment a kind of stable dynamo powering all corners of the university with a managed flow of operational cash.

Diverse sources of income and wide-reaching support

Endowment is one part of Cornell's diverse revenue stream. Because endowment requires investment and time to grow, the university balances its overall income stream with other sources of revenue including philanthropic



Division of Rare and Manuscript Collections

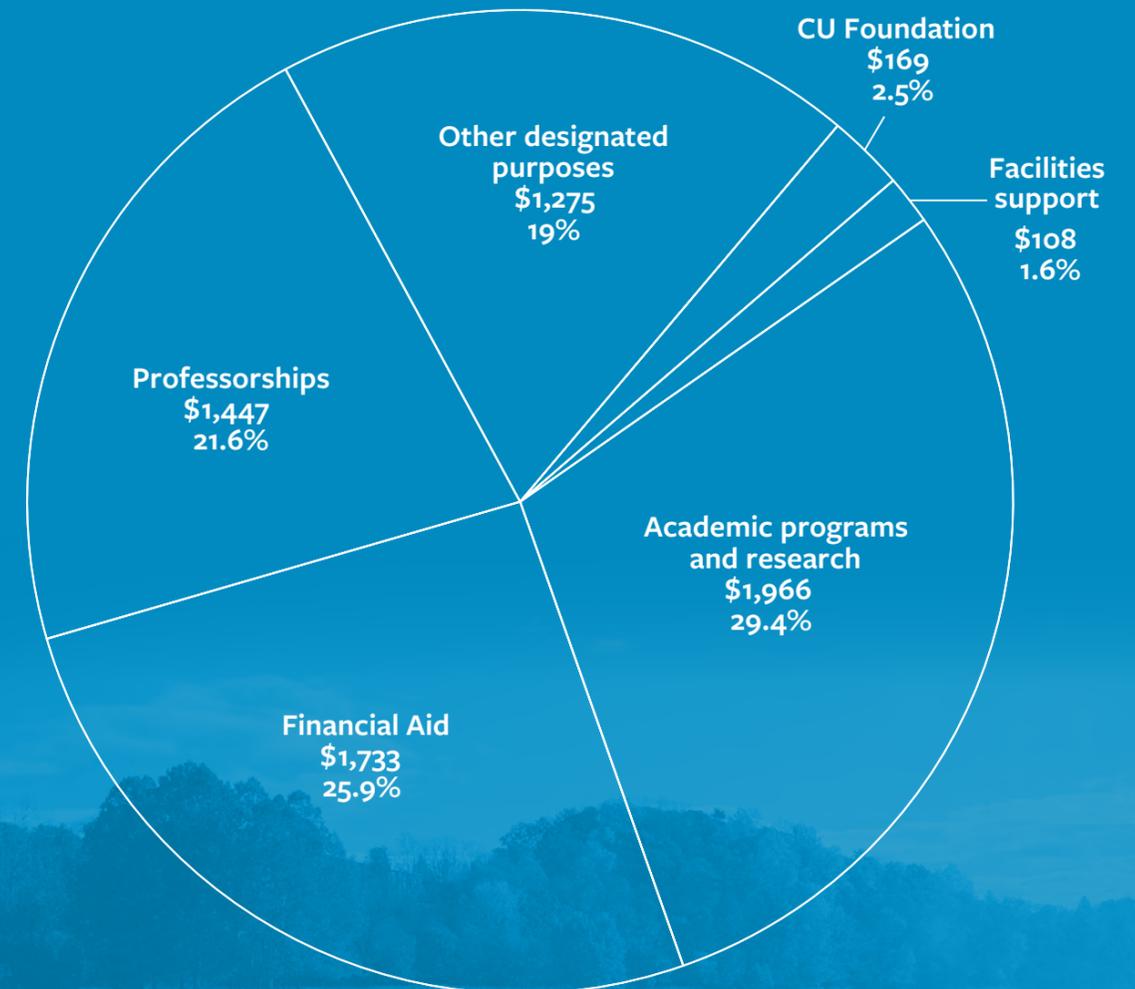
This 1935 bookplate, "The Story of Cornell," was created by Henry P. de Forest, Class of 1884; it featured Justin Morrill as well as Ezra Cornell and Andrew D. White. The year before, de Forest also had created a "Morrill Memorial Medal" (pictured at bottom of bookplate) in honor of Morrill and featuring U.S. President Abraham Lincoln (who signed the Morrill Act into law).

gifts of cash that can be spent immediately—"current use" cash from the Cornell Annual Funds and other current-use gifts.

The most significant sources of Cornell's operating revenue are net tuition and fees, clinical practice income from professional services provided to patients at Weill Cornell Medicine, sponsored grants and contracts, state and federal appropriations, and contributions—gifts received from donors that support the university's operating costs.

This diversity of income is itself a strength. For example, in years with low investment returns, current-use cash gifts can play a critical role in balancing the budget.

Endowment Purpose (\$ in millions)



Together with other sources of revenue, payout from endowment is used to support every priority at Cornell. While income from donor-restricted funds must be used as specified, these donor-restricted funds touch all areas of

the university, providing for grant aid and other student needs, faculty salaries and stipends, research, programs in every college and corner of the university, facilities, and the physical beauty of our campuses. ■

The picture for fiscal year 2018

Cornell University's long-term investments returned 10.6 percent for the year ending June 30, 2018, bringing its value to \$7.23 billion, an increase of \$445.6 million from the previous fiscal year after taking into account net payouts in support of the mission of the university.

Cornell's investment office manages its long-term investments (LTI)—the endowment and other funds—and implements policies established by the board of trustees and the investment committee.



DeStefano

Joanne DeStefano, executive vice president and chief financial officer for Cornell, and the Board of Trustees Investment Committee, chaired by Donald Opatrny '74 through fiscal year 2018, jointly oversee the investment office. Kenneth Miranda has been Cornell's chief investment officer since July 1, 2016.



Opatrny

In 2018, Cornell continued to implement a set of initiatives begun in 2017 completing the relocation of the investment office to New York City, implementing new software tools and models to better track



Miranda

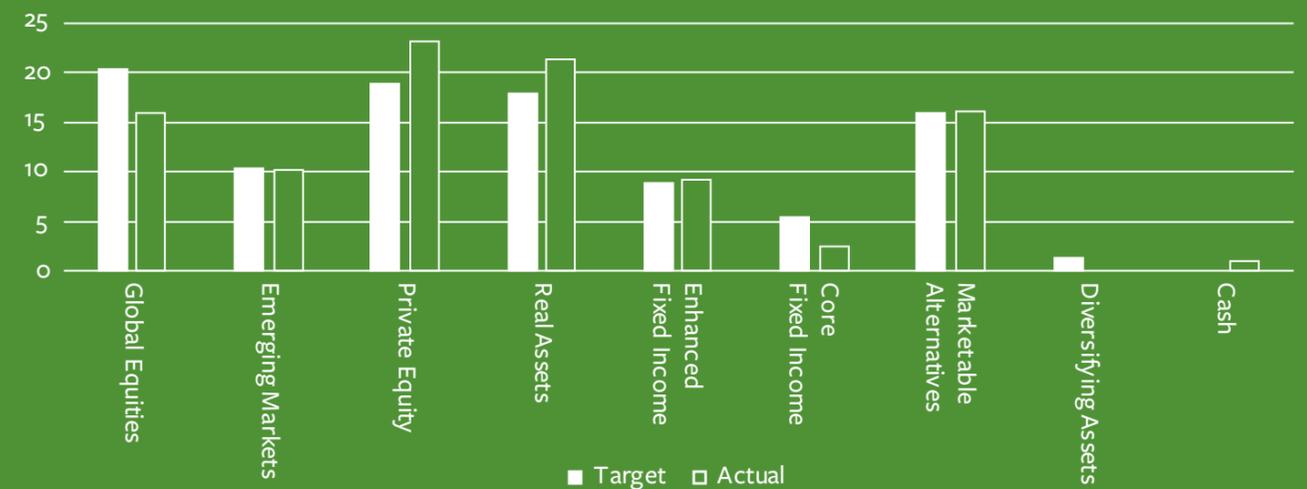
and analyze investments, boosting the liquidity across many asset classes, and substantially reducing manager fees.

The office has further revised LTI portfolio strategy and management including making changes in portfolio construction, asset allocation, manager line-up, and liquidity profiles. After completing a review of the LTI's Strategic Asset Allocation, Cornell improved benchmarks for several asset classes; increased allocations to the Global Equities, Real Assets, and Core Fixed Income asset classes; and decreased allocations to Emerging Market Equity, Private Equity, Enhanced Fixed Income, and Marketable Alternatives asset classes.

Cornell's LTI return of 10.6 percent in fiscal year 2018 outperformed its benchmark by 110 basis points for the fiscal year bringing the three-year, five-year, and ten-year returns to 6.3 percent, 7.6 percent and 4.8 percent, respectively per annum. ■

Long-Term Investments: Asset Allocation (in percent)

This data reflects Cornell's current investment position versus the long-term strategy.



Long-Term Investments Pool (in dollars by fiscal year)

Unit value (or market value) is tied to fluctuations in financial markets and is calculated regularly throughout the year. The Board of Trustees establishes the payout rate of the LTI.



Long-Term Investments: Performance (in percent)



Faculty chair in integrated health and technology at Cornell Tech

A jet pilot, entrepreneur, venture capitalist, and philanthropist, Roger Burnell '66 describes himself simply as a “student of life.” He dives headlong into new adventures—from training his family’s golden retriever for competitions to exploring precision medicine, his latest intellectual passion.



Burnell

In 2017, Burnell brought his zest for life and learning to a new level: Through a \$5 million gift commitment,

he and his wife endowed the Roger and Joelle Burnell Chair in Integrated Health and Technology at Cornell Tech.

The gift crystallized a few of Burnell’s aspirations: After creating a scholarship at Columbia University in 2001 in honor of his father, who was an alumnus, Burnell had been considering a similarly transformative gift to his own alma mater. In the past couple of years, he had also become an angel investor for biotechnology start-ups, and he sought to make a complementary investment in academia, which he believes is a vital, symbiotic partner to industry.

Based in Los Altos, California, but raised in Scarsdale, New York, Burnell also feels a “spiritual and genetic” connection to New York, and he was eager to help advance the region’s own burgeoning version of Silicon Valley, where he sees Cornell Tech as the central driving force.

Why not do something for Cornell that really matters, that makes a difference in the world?

—Roger Burnell

“The gift was a coming together of my dreams, and I found myself on a mission,” Burnell said. “Why not do something for Cornell that really matters, that makes a difference in the world?”

The Burnell Chair will play a crucial role in teaching and research at Cornell while spurring breakthroughs to benefit communities far and wide, according to Deborah

Estrin, the founder of the Health Tech hub in the Jacobs Technion-Cornell Institute, and the associate dean and Robert V. Tishman '37 Professor at Cornell Tech.

“The health-care world is looking for technology to spark innovation in the industry, and to make health care more effective, accessible, and affordable for all. At Cornell Tech, the Jacobs Institute’s Health Tech program was launched just a few years



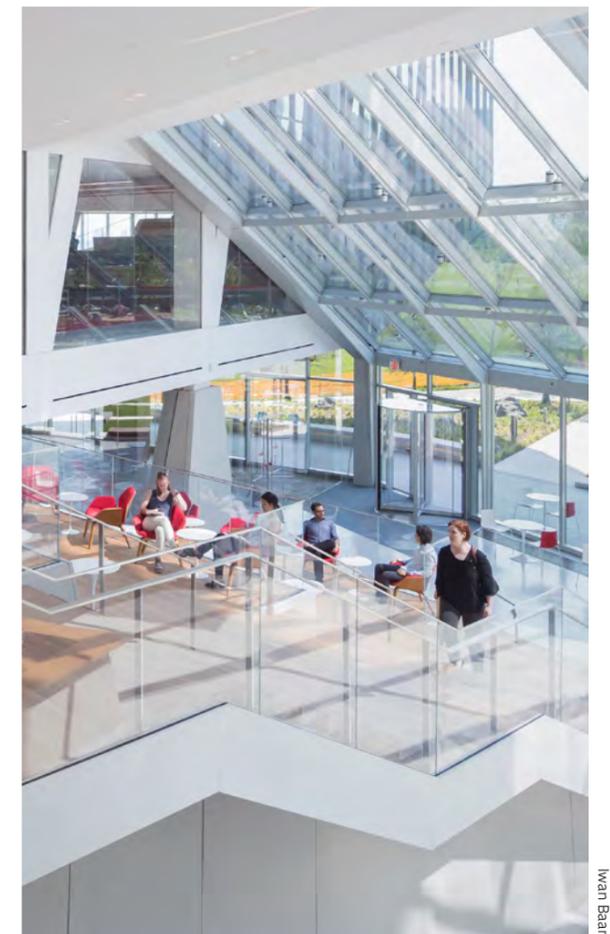
Two views of Cornell Tech campus.

Jason Koski/University Photography

ago, and we are already making strides with groundbreaking faculty research, student start-ups, and industry collaborations,” she said. “The new chair will help us attract world-class scholars, committed to visionary, tech-driven improvements in health care and wellness.”

Dan Huttenlocher, the vice provost and the Jack and Rilla Neafsey Dean of Cornell Tech, added: “Using digital technology to help improve health and wellness is central to Cornell Tech’s academic and research mission, and a key element of our drive to develop pioneering leaders and technologies for the digital age. We’re thrilled to announce the new Roger and Joelle Burnell Chair in Integrated Health and Technology, helping us to drive innovation in the area of bioscience with collaborative research and teaching.”

Burnell is confident that the chair will galvanize generations of trailblazers. The Burnell Chair will “inspire questioning, learning, and wisdom,” he said, setting Cornellians on a lifelong path of curiosity, surprise, and discovery. ■



Iwan Baan

Reading your endowment report

Most of the endowment that Cornell actively manages is pooled into a fund we call the Long-Term Investment Pool (LTIP). It is a balanced fund diversified across a number of asset classes, including readily marketable stocks and bonds, private equity, absolute return strategies, hedge funds, real estate, and other real assets. The investment objective of the LTIP is to maximize total return (investment income plus market value changes) within reasonable risk parameters. We aim to achieve a total return (net of expenses) of at least 5 percent in excess of inflation—as measured by the Consumer Price Index—over rolling, five-year periods. The achievement of favorable investment returns enables the university to distribute increasing amounts over time from the LTIP so that present and future needs can be treated equitably in inflation-adjusted terms.

LTIP: The long-term investment pool. This is the pool of individual endowment funds, most of which are established and supported by philanthropy, that make up Cornell's actively-managed endowment.

Book value: This amount is the actual capital invested in LTIP. Your book value reflects the total gifts made to your endowment fund from you and other donors, as well as any unspent payout returned to principal.

Market value: The market value is the value of your endowment fund at a particular point in time. It represents the value of your fund if it were to be sold. Because market value is tied to fluctuations in financial markets, it is calculated regularly. Growth beyond the book value shows how the reinvestment of a portion of the total return helps Cornell's endowment to grow and maintain its purchasing power. Cornell is committed to the strongest performance possible within the constraints of reasonable risk guidelines.

Share: Gifts to an endowment fund purchase individual, permanent portions, or "shares" in the LTIP. The payout of your endowment fund is based on the number of shares it holds at the beginning of each month.

Share rate: The market value of an individual share.

Payout: This is the portion of the total return that is made available to support the scholarship, position, or program you endowed.

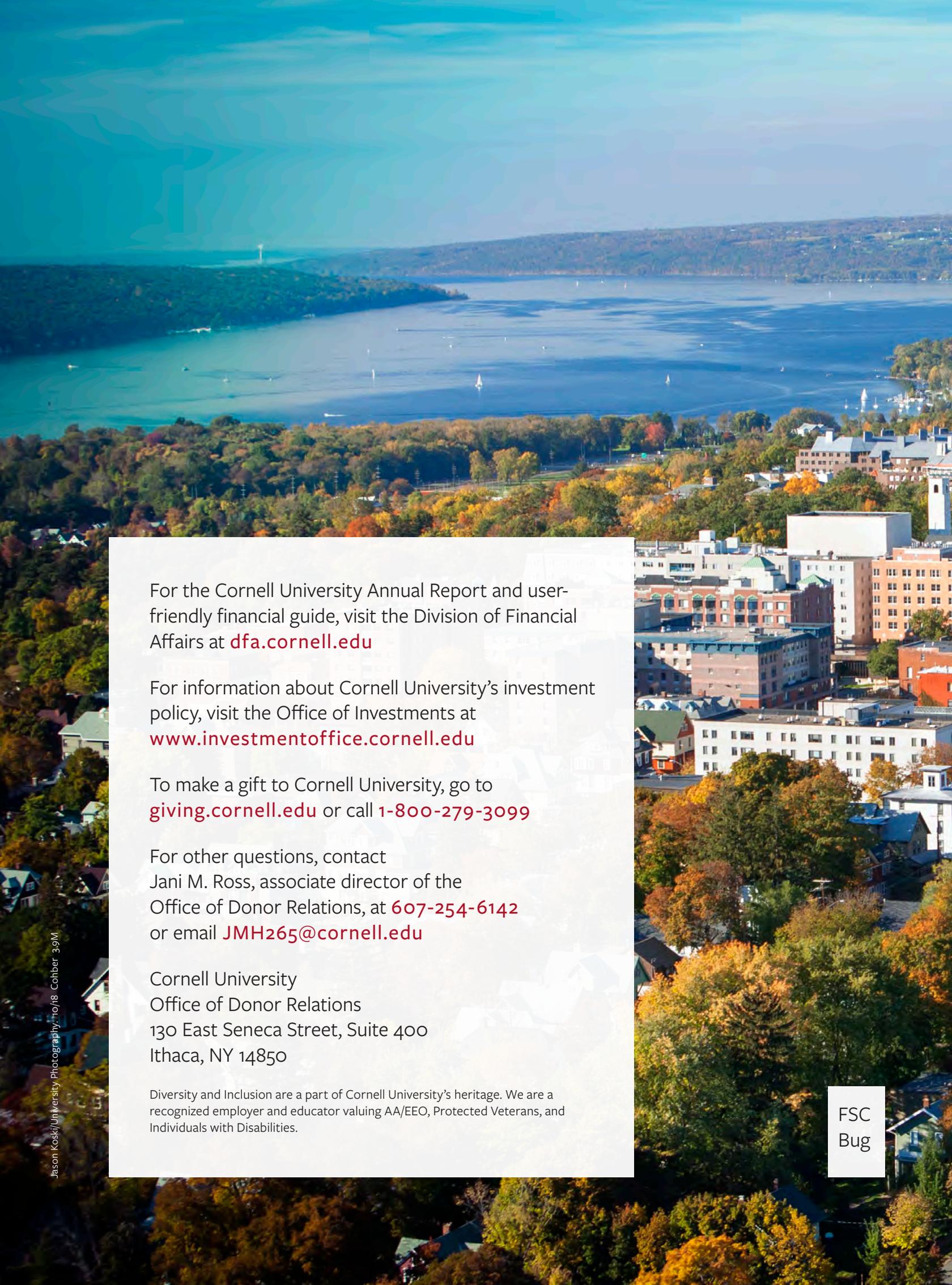
Projected payout: In fiscal year 2018, this was calculated based on the endowment fund's beginning monthly shares multiplied by one-twelfth the annual rate, and reflects the anticipated fiscal year payout.

Payout rate: The Board of Trustees established rate (percentage) of endowment fund total return that is used to support scholarship, positions, or programs. In fiscal year 2018, payout rate was based, in part, on the average of the last three years of endowment returns.

Total return: This is the total amount earned by endowment fund(s) in the market. Some is reinvested. Some, based on the Board of Trustees determined payout rate, makes up the payout.

Fiscal year: Cornell's fiscal year runs July 1 through June 30.



An aerial photograph of the Cornell University campus in Ithaca, New York, during autumn. The foreground shows colorful trees in shades of green, yellow, and orange. In the middle ground, several large, multi-story brick and stone buildings of the university are visible. The background features a vast, blue body of water, Seneca Lake, with numerous sailboats scattered across its surface. The sky is a clear, bright blue.

For the Cornell University Annual Report and user-friendly financial guide, visit the Division of Financial Affairs at dfa.cornell.edu

For information about Cornell University's investment policy, visit the Office of Investments at www.investmentoffice.cornell.edu

To make a gift to Cornell University, go to giving.cornell.edu or call 1-800-279-3099

For other questions, contact Jani M. Ross, associate director of the Office of Donor Relations, at 607-254-6142 or email JMH265@cornell.edu

Cornell University
Office of Donor Relations
130 East Seneca Street, Suite 400
Ithaca, NY 14850

Diversity and Inclusion are a part of Cornell University's heritage. We are a recognized employer and educator valuing AA/EEO, Protected Veterans, and Individuals with Disabilities.

FSC
Bug

WALTER SCOTT, JR. PRESIDENTIAL CHAIRS

The four Walter Scott, Jr. Presidential Chairs will be awarded to nationally and internationally known scholars whose research programs span one or more of our signature areas. The Scott Presidential Chairs will have demonstrated leadership that will complement and build upon our existing strengths and bring new dimensions to our research portfolio.



We continue to target world-class faculty with records of exceptional accomplishments to fill the remaining three Scott Presidential Chairs. We have identified some exciting individuals for consideration and have scheduled visits to campus later this fall. Our aim is to fill these three Scott Presidential Chairs this coming academic year.

Climate scientist James Hurrell named first Walter Scott, Jr. Presidential Chair

James Hurrell, who previously served as director of the National Center for Atmospheric Research in Boulder, joined Colorado State University in September as the Walter Scott, Jr. Presidential Chair in Environmental Science and Engineering. Hurrell's research centers on analyses and model simulations of climate, climate variability, and climate change. In a statement from Jeff Collett, chair of the Department of Atmospheric Science, he exclaims, "Jim brings exceptional talent, scientific creativity, and experience to CSU, and is widely recognized as one of the world's top climate dynamicists."



"Climate variability and climate change pose risks to many sectors, including agriculture, water, human health, infrastructure, national security, transportation, energy, forests, and ecosystems. I am eager to collaborate with CSU researchers working in these areas."

— JIM HURRELL, WALTER SCOTT, JR. PRESIDENTIAL CHAIR IN ENVIRONMENTAL SCIENCE AND ENGINEERING



WALTER SCOTT, JR. UNDERGRADUATE SCHOLARS

Your generous gifts allowed us to attract and select our second cohort of 20 of the most outstanding students from across the country to benefit from and help us continue to build our reputation of excellence in our engineering programs.

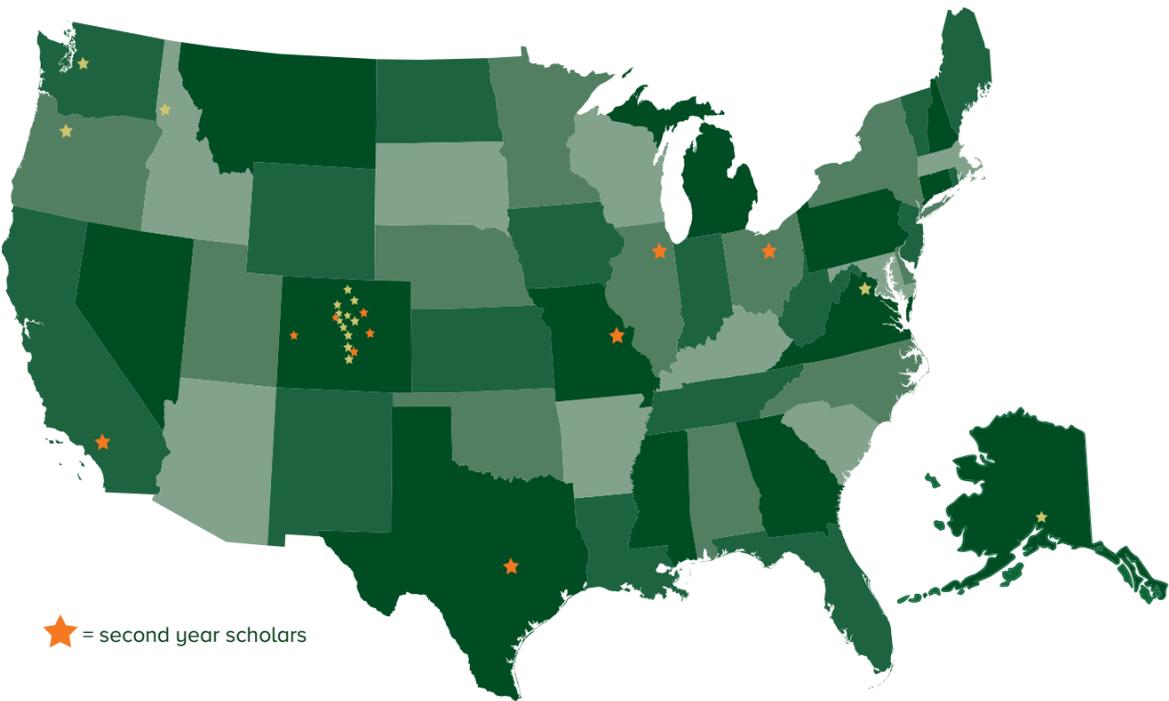
HOMETOWNS:

15 In State:

- Aurora
- Lakewood (2)
- Littleton (2)
- Boulder
- Highlands Ranch
- Frederick
- Westminster
- Monument
- Denver
- Broomfield
- Arvada
- Colorado Springs
- Lafayette

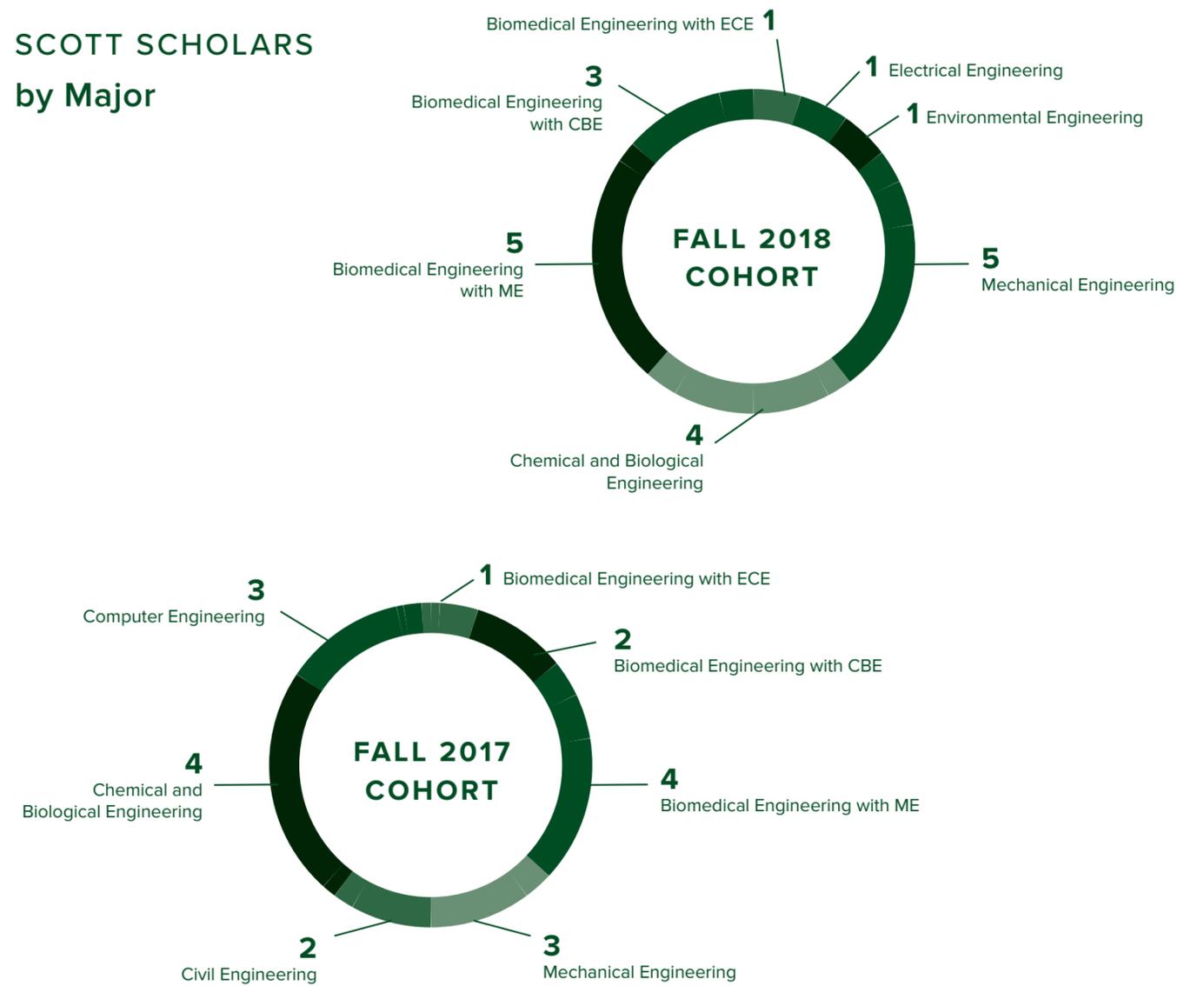
5 Out of State:

- Moscow, Idaho
- Issaquah, Wash.
- Chugiak, Alaska
- Fairfax Station, Va.
- Lake Oswego, Ore.



★ = second year scholars

SCOTT SCHOLARS by Major



SCOTT SCHOLARS - Academic Profiles

	FALL 2018 COHORT	INCOMING ENGINEERING AVERAGE	FALL 2017 COHORT
HIGH SCHOOL GPA	4.39	3.89	19/20 RENEWED FOR A SECOND YEAR
ACT AVERAGE	33	28	
MALE/FEMALE	60% female	28%	AVG. GPA 3.63
DIVERSITY	10% diverse	25%	GPA RANGE 3.0-4.0



"I didn't think I'd be deemed worthy to join this wonderful community. It means so much that someone believes in me."

— KATE BOYD,
CHEMICAL AND BIOLOGICAL
ENGINEERING



"Without this scholarship, I would not be able to attend an out-of-state school and experience a completely new environment. I am humbled by the generosity of Mr. Scott and am driven to contribute to the engineering field because of this scholarship."

— JENNA STUBBERS,
BIOMEDICAL AND MECHANICAL
ENGINEERING



"The Walter Scott, Jr. Scholarship is an honor that not only helps me succeed now, but also drives me toward my goal of leaving an impact on others. It gives me the opportunity to focus on academics and become involved in the CSU community."

— ETHAN BARRON,
BIOMEDICAL AND MECHANICAL
ENGINEERING

**RESEARCH THEME
BY AREA OF EXCELLENCE**



WATER

Groundwater flow and contaminant transport in surface water
Novel membrane technologies for utilizing unconventional water resources



HEALTH

Synthetic biology and protein design
Tissue engineering and biomaterials
Tissue engineering and imaging technologies
Imaging and degenerative neurological diseases
Detection of emerging patterns in Big Data
Tissue response to microgravity and spaceflight
Intelligent systems for bioprosthetics



ENERGY

Electromagnetic modeling and design of complex wireless systems
High-performance energy-efficient computing systems
Aerospace-related computational fluid dynamics
Alternative energy sources and storage
Hall effect thruster technologies



ENVIRONMENT

Remote sensing and storms
Severe weather
Biogeochemical cycles and ecosystems
Cloud physics and radar
Remote sensing and forecasting

**WALTER SCOTT, JR.
GRADUATE FELLOWS**

In keeping with our land-grant mission to provide access and opportunity, the Scott Fellows program brings fantastic talent, in the form of 23 new graduate students, to CSU to expand on our groundbreaking research efforts.



"Adam Morrone is a student of tremendous breadth, an agile and perceiving mind, and limitless curiosity. I am ecstatic that the Walter Scott, Jr. Fellowship recognizes these types of skills, because students like Adam will create the engineering companies of the future. The fellowship made his move here less daunting, and recognition by such a respected and successful entrepreneur put even more wind in Adam's sails."

**– STEVE SIMSKE, PROFESSOR,
MECHANICAL AND SYSTEMS ENGINEERING**



"This fellowship motivates me to work harder to achieve my academic goal and boosts my confidence to make progress on my research – it could be a light on my way to success."

**– PARDIS HOSSEINI GHASEMABADIAN,
ENVIRONMENTAL ENGINEERING**



"Having the Walter Scott Fellowship during my first year at CSU was a great experience, because it introduced me to a group of other motivated students and has been a great networking opportunity."

**– KATHRYN MOORE,
ATMOSPHERIC SCIENCE**



"Receiving the fellowship was further confirmation that I was recognized as an individual who could help accomplish CSU's goal – I was more than 'just another grad student.' I'm also excited about how the fellowship might open up networking opportunities in the future."



– ADAM MORRONE, MECHANICAL ENGINEERING

**SCOTT FELLOWS COME
FROM AROUND THE WORLD**

- ECUADOR
- IRAN
- SRI LANKA
- UNITED STATES



WALTER SCOTT, JR. DISCRETIONARY FUND

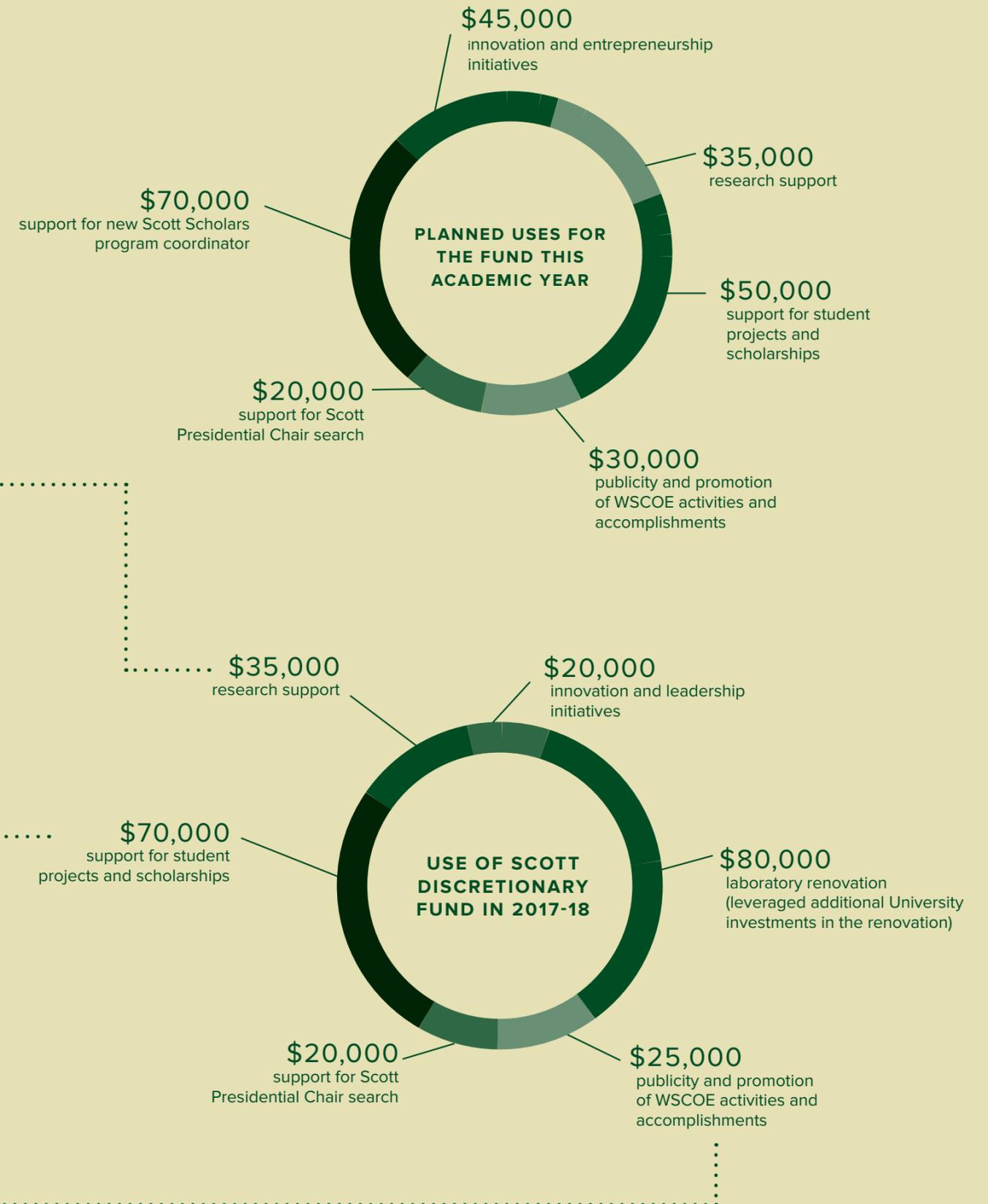
Thanks to your generosity, the Scott Discretionary fund will provide the Dean's Office the necessary flexibility to invest dollars in strategic ways to support key initiatives in the college to further bolster student scholarships, outstanding teaching, innovative research, and support for student leadership development programs.

"I participated in research doing algae cultivation at the CSU Powerhouse, as well as an internship at NREL working with recycling nutrients. Both opportunities have provided me with specific knowledge about algae research and hands-on learning. These experiences have helped shape what I may want to do in the future with my chemical engineering degree, and gave me a start to exploring the field of research."

– **Juan Venegas, Scott Scholar, Chemical and Biological Engineering**

"I started this journey without an understanding of ninth-grade mathematics. I dropped out of high school at 16 years old and became a mechanic. I have spent eight years working on this degree, and now this scholarship will allow me to graduate with a clean slate." – **Anonymous Mechanical Engineering student, experienced homelessness but received scholarship through the Scott Discretionary fund to help him complete his degree**

In 2018, the college's *U.S. News & World Report* graduate ranking climbed 11 spots. In an effort to further improve the college's peer ranking, research highlights and other notable achievements were featured in the *ASEE First Bell* newsletter throughout 2018, a daily publication geared toward engineering higher education professionals. **20 First Bell ad slots have been purchased for 2019.**





MY IMPACT

ALL GIFTS MAKE A DIFFERENCE!

Donor Connect - and this page in particular - is meant to celebrate your individual giving story at CSU. Your generosity inspires Ram Pride and enables us to focus on what matters most: preparing students to be global citizens, solving real-world challenges through research and outreach, and learning from the people and communities that we exist to serve. Thank you for your stalwart and unyielding commitment.

THE POWER OF COLLECTIVE GIVING

HEAR IT FROM THE RAMS YOU'VE SUPPORTED

YOUR CSU STORY IS CAUSE FOR CELEBRATION

Whether you chose CSU, or CSU chose you, we're grateful to share in your green and gold story. Here are a few of your special milestones:

- You earned your **MAGR** in **Agricultural Sciences** in **2014**
- Your first gift to CSU was made on **01/30/2009**
- You have given to CSU for **11 years**
- Your total CSU support is **\$8,221**
- Your largest single gift to CSU was **\$200**
- You have made **329** separate donations to CSU
- You and **14** other donors support: **Pershing E. Sims Memorial Scholarship**
- You and **14,798** other donors support: **Ram Club**
- You and **6,872** other donors support: **Health and Human Sciences Enrichment**
- You support **28** different gift funds
- Funds you champion include: **Pershing E. Sims Memorial Scholarship**
- Funds you champion include: **College of Health and Human Sciences Emerging Leaders Council Scholarship**

YOUR GIVING HAS RIPPLING EFFECTS

RAMS TAKE CARE OF RAMS

One in 10 Colorado State University students struggles with food insecurity. Thanks to our generous CSU community, many of these students now focus more on their education instead of their next meal. At CSU, we pride ourselves on Rams taking care of Rams.

This program nourished me physically and emotionally. Rams really do care about each other and look out for one another.

– RAMS AGAINST HUNGER STUDENT



COLORADO STATE UNIVERSITY

RAMS AGAINST HUNGER IMPACT

\$168,945

TOTAL RAISED IN 2018

\$463,049

TOTAL RAISED SINCE 2014

24,135

MEALS PROVIDED
IN 2018

2,347

TOTAL # OF
GIFTS IN 2018

33

ALL-TIME
FACULTY/STAFF
DONORS

Thank you for being a part of the CSU community and for taking care of Rams! Our students' ability to focus, learn, and persist to graduation starts with one small, generous step from you. One meal makes a world of difference to a hungry student. For more information or questions about the Rams Against Hunger program, contact Brittany Habben at Brittany.Habben@colostate.edu.

giving.colostate.edu



ANNUAL GIVING
COLORADO STATE UNIVERSITY

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Fort Collins, Colorado 80523-7117



Colorado State University

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Darlington FUND

IMPACT REPORT



Into the Woods JR

Last year, students in grades 6-8 took the stage to present “Into the Woods JR.” In this show, there are no small parts, so every student had his or her own moment to shine in the limelight. This – paired with wonderful music and a great storyline – made for the perfect musical for this age group.



Alumni Weekend

Alumni Weekend is the largest event on campus and one of the best! Last fall, alumni from classes ending in 2 and 7 celebrated their reunions with a weekend at Darlington. From a picnic on the Chapel Lawn, to the Homecoming football game, to class reunion parties, it was a busy and fun weekend for all who returned to the Lakeside.



Accelerated Learning Program for Dyslexia

This fall, Darlington became the only school in Northwest Georgia to offer a program specifically designed to support students with dyslexia. The Accelerated Learning Program for Dyslexia focuses on children in grades 2-5 and offered through our Teaching and Learning Center, combining a traditional school experience with the level of support these students need to be successful.



Adidas

Last spring, we announced a partnership with Adidas in which they became the sole provider of athletic uniforms and gear for the varsity athletic programs. This also includes online pop-up stores with spirit wear that will be available to parents and alumni. Students from pre-K to 12 gathered outside the Huffman Athletic Center to celebrate the announcement with a variety of food and fun!



RUMPUS

A favorite Upper School tradition is our annual house competition, RUMPUS. This competition involves day and dorm students coming together to win the “house cup.” The weekend kicked off with our varsity basketball games against North Cobb Christian School. Seeing all our students come together with their house to cheer on our athletes set the energy for a great RUMPUS weekend!



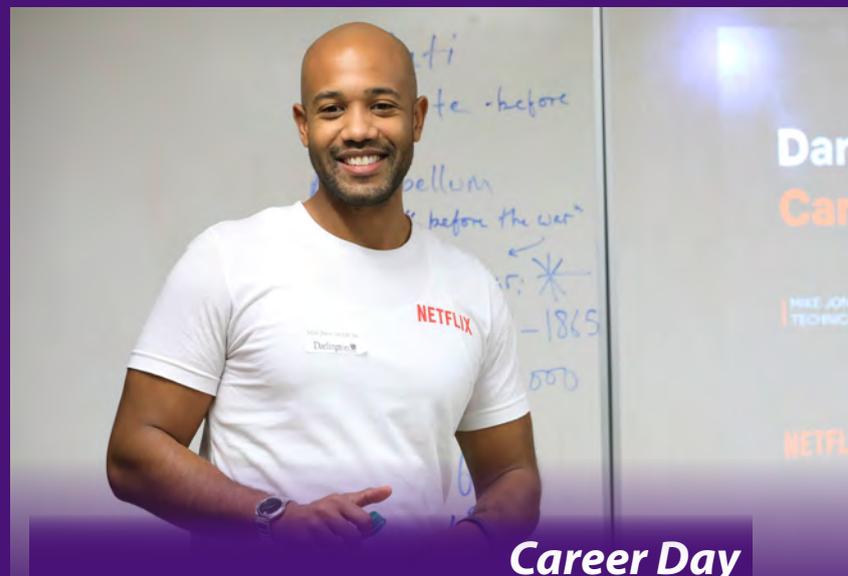
Special Olympics

Our freshman class was again proud to host the Rome-Floyd County Special Olympics in partnership with Rome-Floyd Parks and Recreation. Watching our students support these young athletes as they participate in a variety of activities is always inspiring and is a meaningful example of the many ways the members of our school community put “Service beyond Self.”



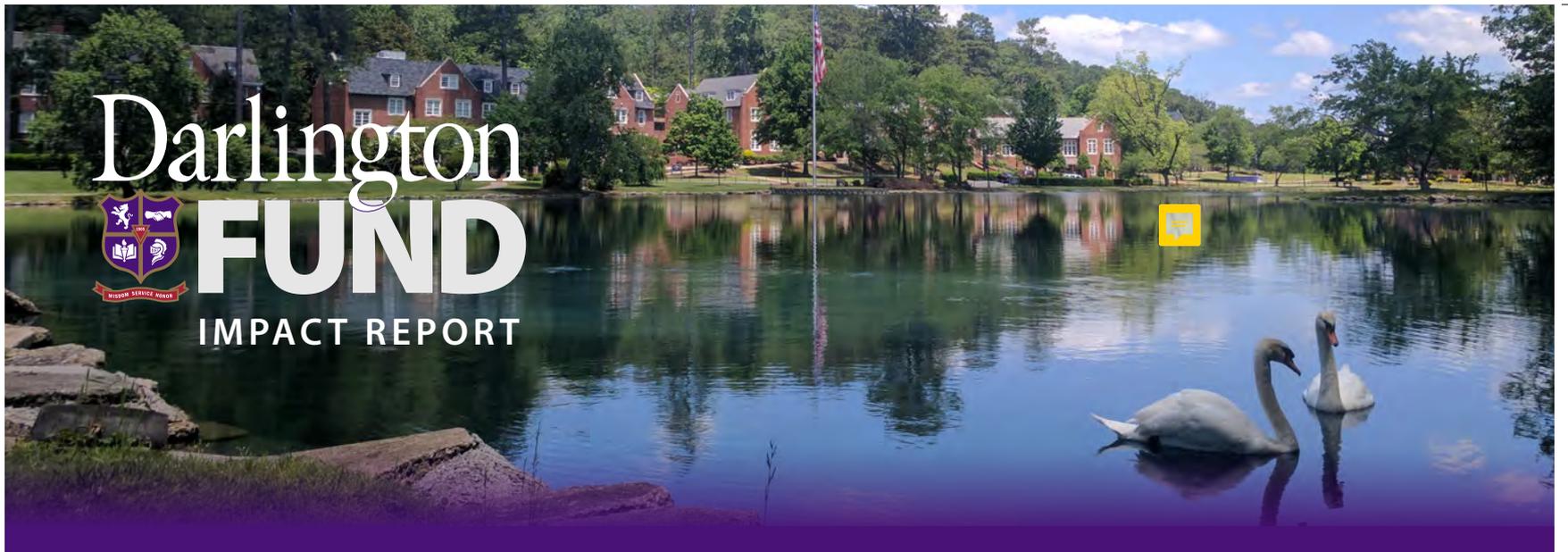
College Guidance

One of Darlington’s premier advantages is our College Guidance Program. The Class of 2018 included 120 graduates who were accepted to 177 different colleges and will be attending 68 institutions in 21 states, Spain, and Germany this fall. Not only are our most recent alumni set on a path for success, they received an impressive \$10.5 million in scholarships.



Career Day

Career Day is an opportunity for our students to learn about a vast array of career opportunities from Darlington alumni. This year’s keynote speaker was Stacy (Melton) Brown (’92), founder and vice president of brand development for Chicken Salad Chick and president of the Board of Directors for the Chicken Salad Chick Foundation. The day also included sessions that covered a broad range of professions led by 27 alumni.



Darlington

FUND

MISSION SERVICE HONOR

IMPACT REPORT



Third Grade Wax Museum

Each year, the third grade presents a Wax Museum to our community, and this year's theme was "Embracing Challenges to Achieve Success." The students represented a variety of people who have embraced learning differences or overcome other obstacles in life. The time, effort and practice that these young students put into their portrayal is truly amazing!



Commencement 2017

I can think of no better example of our mission in action than our graduates. Our most recent group of alumni from the Class of 2017 left their mark at Darlington and I have no doubt that they will continue to make their mark on the world. This fall, they are attending 66 colleges in 21 states and England, Spain, Mexico, and Germany.



Lunch & Learns

Our advancement team has launched a Lunch & Learn program. These off-campus lunch events focus on topics connected to life at Darlington like college admissions, technology, athletics and green initiatives. They've brought together a wide range of alumni who are interested in learning about today's Darlington and connecting with one another in a new and meaningful way.



#confidentcontributors

One of our focuses continues to be how we tell the Darlington story. Here, we graduate "confident contributors," young people who are well prepared to live in a global world and be meaningful contributors to the greater good. I challenged our teachers to capture examples of this and share them on social media. Use #confidentcontributors to check them out!



World Read Aloud Day

Students in grades 3-5 participated in World Read Aloud Day by sharing their favorite books with students at Main Elementary School. This day was the culmination of a book drive coordinated by the Pre-K to 8 Service Committee. They collected a total of 3,600 books, 1,000 of which were donated to Main Elementary.



Physics Boat Race

Each spring, I look forward to the Physics Boat Race. What an awesome example of active learning and design thinking! Our physics students use cardboard and duct tape to construct boats that will hold a pair of students as they paddle across Silver Lake. They earn their grade when they cross the finish line with their boat – whether it's still intact or not!



Winter Musical

The winter musical is always a highlight of the year and – with 20% of the Upper School student body involved – the February production of “Once On This Island” was no exception. The cast, crew and orchestra entertained us with almost nonstop song and dance, while students from Stagecraft and the Trash to Treasure iPeriod created the colorful costumes and incredible set. It was an unforgettable show!



Honor Speaker Series

The Honor Speaker Series, founded to commemorate the 100th anniversary of our Honor Code, features speakers who demonstrate “Honor Above Everything” in their personal and professional lives. Last year’s speakers included Dr. Bud Peterson, president of Georgia Tech; Garland Tucker (’65), noted author and businessman; William Ball, former U.S. Secretary of the Navy; and Julie Foudy, one of the most accomplished female soccer players in the world.